

Table of contents

		Sheet	Page
Definitions	Glossary & additional notes	Sheet 1	2
Group	Profit & loss statement, operating cash flow and capital evolution	Sheet 2	4
	Cash flow statement & Net financial debt of telecoms activities	Sheet 3	8
	Comparable basis data	Sheet 4	9
	Segment reporting: Profit & loss statement by segment	Sheet 5	11
Telecoms activities	Financial KPIs: Revenues, EBITDAaL and eCAPEX by segment	Sheet 6	15
	Operational KPIs	Sheet 7	19
Orange - Market France	Operational KPIs	Sheet 8	21
France	Financial figures	Sheet 9	22
	Operational KPIs	Sheet 10	24
Europe	Financial figures	Sheet 11	26
	Operational KPIs	Sheet 12	36
Africa & Middle East	Financial figures	Sheet 13	43
	Operational KPIs	Sheet 14	45
Enterprise	Financial figures	Sheet 15	46
	Operational KPIs	Sheet 16	48
International Carrier & Shared Services	Financial figures	Sheet 17	49



GROUP Glossary & additional notes

1. Financial KPIs

Revenues

1.01	Revenues by activity	Provide Group revenues split in convergent services, mobile only services, fixed only services, IT & integration services, wholesale, equipment sales and other revenues.
1.02	Convergent services	Revenues from B2C convergent retail offers, excluding equipment sales (see 1.07). A convergent offer is defined as an offer combining at least a broadband access (xDSL, FTTx, cable or Fixed-4G (fLTE) with cell-lock) and a mobile voice contract (excluding MVNOs).
1.03	Mobile only services	Revenues from mobile retail offers (mainly outgoing calls: voice, SMS and data) and M2M connectivity, excluding B2C convergent services (see 1.02) and equipment sales (see 1.07).
1.04	Fixed only services	Revenues from fixed retail offers, excluding B2C convergent services (see 1.02) and equipment sales (see 1.07). It includes (i) fixed narrowband services (conventional fixed telephony), (ii) fixed broadband services, and (iii) business solutions and networks (with the exception of France, for which essential business solutions and networks are supported by Enterprise). For the Enterprise segment, fixed-only service revenues include sales of network equipment related to the operation of voice and data services.
1.05	IT & Integration services	Revenues from unified communication and collaboration services (Local Area Network and telephony, advising, integration and project management), hosting and infrastructure services (including Cloud Computing), applications services (customer relations management and other applications services), security services, video conferencing offers, machine-to-machine services (excluded connectivity) as well as sales of equipment related to the above products and services.
1.06	Wholesale	Revenues from other carriers including (i) mobile services to carriers, which include in particular incoming mobile traffic, visitor roaming, network sharing, national roaming, and MVNOs, and (ii) fixed services to carriers, which include in particular national interconnection, services to international carriers, high-speed and very high-speed broadband access services (fiber access, unbundling of telephone lines, xDSL access sales), and sales of telephone lines on the wholesale market.
1.07	Equipment sales	Revenues from all mobile and fixed equipment sales, excluding (i) equipment sales associated with the supply of IT & Integration services, (ii) sales of network equipment related to the operation of voice and data services in the Enterprise operating segment, and (iii) equipment sales to dealers and brokers.
1.08	Other revenues	Revenues including (i) equipment sales to brokers and dealers, (ii) portal, (iii) on-line advertising revenues, (iv) corporate transversal business line activities, and (v) other miscellaneous revenues.
1.09	Retail services (B2C+B2B)	Aggregation of revenues from (i) B2C convergent services (see 1.02), (ii) mobile only services (see 1.03), (iii) fixed only services (see 1.04), and (iv) IT & Integration services (see 1.05). Retail services (B2C+B2B) revenues include all revenues of a given scope excluding revenues from wholesale (see 1.06), equipment sales (see 1.07) and other revenues (see 1.08).

P&L elements

1.10	External purchases	Include the following operational expenses, excluding leases set within the scope of the standard IFRS 16: (i) commercial expenses & content costs (see 1.11), (ii) interconnection costs (see 1.12), (iii) other network expenses and IT expenses (see 1.13), and (iv) other external purchases (including overheads, real estate fees, purchases of other services and service fees, purchases of equipment and other supplies held in inventory, call center outsourcing expenses and other external services, net of capitalized goods and services produced).
1.11	Commercial and equipment expenses & content rights	Purchases of handsets and other products sold, retail fees and commissions, advertising, promotional, sponsoring and rebranding expenses, and content costs. Excluding leases set within the scope of the standard IFRS 16.
1.12	Network expenses & interconnection costs	Service fees and inter-operator costs (network expenses and interconnection costs). Excluding leases set within the scope of the standard IFRS 16.
1.13	Other network expenses & IT expenses	Other IT&N expenses. Outsourcing expenses for operations and technical maintenance, and IT expenses. Excluding leases set within the scope of the standard IFRS 16.
1.14	Labour expenses	Wages and employee benefit expenses (net of capitalized costs), employee profit sharing expenses, and share-based compensation expenses.
1.15	EBITDAaL	EBITDAaL (EBITDA after Leases) corresponds to operating income (i) before depreciation and amortization of fixed assets, effects resulting from business combinations, reclassification of translation adjustment from liquidated entities, impairment of goodwill and fixed assets, share of profits (losses) of associates and joint ventures, (ii) after interest on lease liabilities and on liabilities related to financed assets, and (iii) adjusted for significant litigation, specific labor expenses, fixed assets, investments and businesses portfolio review, restructuring programs costs, acquisition and integration costs and, where appropriate, other specific items.

Cash flow elements

1.20	eCAPEX	eCAPEX correspond to (i) investments in property, plant and equipment and intangible assets, excluding telecommunications licenses and financed assets, and (ii) less the price on disposals of fixed assets.
1.21	Operating cash flow	EBITDAaL (see 1.15) minus eCAPEX (see 1.20).
1.22	Change in working capital requirement	Change in gross inventories, plus change in gross trade receivables, plus change in trade payables for other goods and services, plus change in other customer contract assets and liabilities, plus change in other assets and liabilities (excluding receivables and payables related to operating taxes and levies).
1.23	Other operational items	Of which (i) disbursements related to "Part-Time for Seniors" plan in France (TPS) and related to restructuring and integration costs, (ii) gap between lease liabilities' repayments and their non-monetary effects included in EBITDAaL, and (iii) elimination of other non-monetary effects included in EBITDAaL.
1.24	Organic cash flow	Organic cash flow from telecoms activities corresponds to net cash provided by operating activities, minus (i) repayments of lease liabilities and on debts related to financed assets, and (ii) purchases and sales of property, plant and equipment and intangible assets, net of the change in the fixed assets payables, (iii) excluding effect of telecommunication licenses paid and excluding effect of significant litigations paid (and received).
1.25	Net financial debt variation	Variation of net financial debt (see 1.26).

Net financial debt

1.26	Net financial debt	Net financial debt as defined and used by Orange does not include Mobile Financial Services activities for which the concept is not relevant. It consists of (a) financial liabilities excluding operating payables (translated into euros at the year-end closing rate) including derivative instruments (assets and liabilities), less (b) cash collateral paid, cash, cash equivalents and financial assets at fair value. Furthermore, financial instruments designated as cash flow hedges included in net financial debt are set up to hedge in particular items that are not included therein, such as future cash flows. As a consequence, the portion of these unmatured hedging instruments recorded in other comprehensive income is added to the gross financial debt to offset this temporary difference.
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Comparable basis

1.30	Data on a comparable basis	Data presented with comparable perimeter and foreign exchange for the preceding period.
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2. Operational KPIs

Group KPIs

2.01	Group accesses	Number of mobile accesses (see 2.20) and fixed accesses (see 2.30). Excluding MVNOs customers and accesses of entities accounted for under the equity method.
Convergent KPIs		
2.10	Convergent customers	Number of B2C customers holding a retail offer combining at least a broadband access (xDSL, FTTx, cable or Fixed-4G (fLTE) with cell-lock) and a mobile voice contract (excluding MVNOs). The convergent customer base is equal to the broadband convergent access base (see 2.35).
2.11	Convergent ARPO (quarterly)	Average Revenues Per Offer (ARPO) of convergent services are calculated by dividing (a) the service revenues (excluding IFRS 15 adjustment) from convergent offers billed to the B2C customers over the past three months, by (b) the weighted average number of convergent customers over the same period. The weighted average number of convergent customers is the average of the monthly averages during the period in question. The monthly average is the arithmetic mean of the number of convergent customers at the start and end of the month. ARPO is expressed in monthly data.
Mobile KPIs		
2.20	Mobile accesses (excl. MVNOs)	Number of active SIM cards, including (i) M2M and (ii) business and internet everywhere. Excluding MVNOs customers and accesses of entities accounted for under the equity method.
2.21	Contract	Mobile customer with whom Orange has a formal contractual agreement with a billing on a monthly basis for access fees and for any additional voice or data use.
2.22	Prepaid	Number of mobile customers paying in advance for any use of data or voice, via the purchase of refills, without a contractual agreement binding the customer to Orange.
2.23	M2M (machine-to-machine)	Number of SIM cards dedicated to exchange of information between machines that is established between the central control system (server) and any type of equipment, through one or several communication networks.
2.24	Mobile convergent accesses	Number of mobile accesses of B2C convergent customers (see 2.10).
2.25	Mobile only accesses	Number of mobile accesses (see 2.20) excluding mobile B2C convergent accesses (see 2.24).
2.26	MVNO customers	Hosted MVNO customers on Orange networks.
2.27	Mobile volume market share (in %)	Number of mobile customer divided by the population of the country at the end of the period multiplied by the penetration subscription rate. Most recent quarter published corresponds to company estimates.
2.28	Mobile only ARPO (quarterly)	Average Revenues Per Offer (ARPO) of mobile only services are calculated by dividing (a) the service revenues (excluding IFRS 15 adjustment and M2M) from mobile only offers over the past three months, by (b) the weighted average number of mobile only customers (excluding M2M) over the same period. The weighted average number of mobile only customers is the average of the monthly averages during the period in question. The monthly average is the arithmetic mean of the number of customers at the start and end of the month. ARPO is expressed in monthly data. Mobile only ARPO does not include incoming and visitors roaming revenues.
2.29	Mobile contract churn excluding M2M (quarterly)	Number of total mobile contract customers (excluding M2M) who disconnect or are considered to have disconnected from the network, voluntarily or involuntarily (excluding money-back return and fraudulent connections) over the past three months, divided by the weighted average number of total contract customers (excluding M2M) over the same period. The mobile contract churn rate is expressed in yearly data.
Fixed KPIs		
2.30	Fixed accesses	Number of fixed retail accesses (see 2.31) and fixed wholesale accesses (see 2.37) operated by Orange. Excluding accesses of entities accounted for under the equity method.
2.31	Fixed retail accesses	Number of retail fixed broadband accesses (see 2.33) and fixed narrowband accesses (see 2.32).
2.32	Fixed broadband accesses	Number of fixed broadband accesses : xDSL (ADSL and VDSL), FTTx, cable, Fixed-4G (fLTE) and other broadband accesses (satellite, Wimax and others).
2.34	Fixed broadband convergent accesses	Number of B2C customers holding an offer combining at least a broadband access (xDSL, FTTx, cable or Fixed-4G (fLTE) with cell-lock) and a mobile voice contract (excluding MVNOs). The broadband convergent customer base is equal to the convergent access base (see 2.10).
2.35	Fixed broadband only accesses	Number of fixed broadband accesses (see 2.33) excluding broadband convergent accesses (see 2.35).
2.36	Fixed narrowband accesses	Number of retail narrowband accesses (mainly PSTN accesses, payphones and others). Additional analog lines on a narrowband access are not taken into account.
2.37	Fixed wholesale accesses	Number of fixed broadband and narrowband wholesale accesses operated by Orange.
2.38	Fixed only broadband ARPO (quarterly)	Average Revenues Per Offer (ARPO) of fixed only broadband services are calculated by dividing (a) the service revenues (excluding IFRS 15 adjustment) from fixed only broadband offers over the past three months, by (b) the weighted average number of fixed only broadband customers over the same period. The weighted average number of fixed only broadband customers is the average of the monthly averages during the period in question. The monthly average is the arithmetic mean of the number of customers at the start and end of the month. ARPO is expressed in monthly data.
2.39	Broadband volume market share (in %)	Number of Orange fixed broadband accesses divided by the number of fixed broadband accesses in the market.
2.40	Net adds broadband market share (in %)	Quarterly Orange fixed broadband net adds divided by the quarterly fixed broadband net adds in the market.
2.41	FTTH and cable homes connectable	Number of households for which optical fiber is deployed close to the households, for which there are no constraints to connect future customers, and to which Orange can access, either through its own deployments, or through third-party operators under co-financing, purchase or rental agreements.
Enterprise KPIs		
2.50	Enterprise - XoIP	Number of XoIP connections that consists in BIV (Business Internet Voix) + BIC (Business Internet Centrex) + BTIP (Business Talk IP) + BTC (Business Talk Centrex).
Other KPIs		
2.60	Headcount (end of period)	Number of employees working on the last day of the period, including permanent contracts and fixed-term contracts.
2.61	Headcount (average cumulated FTE)	Average number of active employees over the period, pro-rata to their working time, including permanent contracts and fixed-term contracts. FTE = Full Time Equivalent.



GROUP
Consolidated accounts

(in millions of euros)

Glossary

2020

1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
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Profit & loss statement

Revenues	10 290	10 394	10 413	10 375	20 703	20 769	10 504	10 584	10 944	10 917	21 448	21 501	42 151	42 270	
Telecoms activities	10 291	10 395	10 414	10 375	20 705	20 771	10 505	10 585	10 945	10 921	21 450	21 506	42 155	42 277	
Mobile Financial Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
External purchases	1.10	(4 335)	(4 378)	(4 286)	(4 168)	(8 620)	(8 546)	(4 393)	(4 261)	(4 814)	(4 877)	(9 207)	(9 138)	(17 827)	(17 684)
Commercial and equipment expenses & content rights	1.11	(1 727)	(1 637)	(1 715)	(1 458)	(3 443)	(3 095)	(1 755)	(1 673)	(2 105)	(2 100)	(3 861)	(3 772)	(7 303)	(6 868)
Network expenses & interconnection costs	1.12	(1 122)	(1 174)	(1 126)	(1 158)	(2 248)	(2 332)	(1 174)	(1 106)	(1 158)	(1 090)	(2 333)	(2 196)	(4 581)	(4 529)
Other network expenses & IT expenses (Other IT&N expenses)	1.13	(828)	(859)	(770)	(840)	(1 598)	(1 698)	(808)	(847)	(835)	(958)	(1 643)	(1 805)	(3 241)	(3 503)
Property, general expenses, capitalized costs and others		(657)	(708)	(674)	(712)	(1 331)	(1 420)	(656)	(635)	(715)	(729)	(1 371)	(1 365)	(2 702)	(2 785)
Other operating income & expenses	52	51	99	(54)	151	(3)	102	20	(37)	27	66	47	217	44	
Labour expenses	1.14	(2 193)	(2 195)	(2 182)	(2 147)	(4 375)	(4 342)	(1 944)	(1 991)	(2 180)	(2 132)	(4 124)	(4 122)	(8 499)	(8 465)
Operating taxes and levies	(889)	(915)	(318)	(317)	(1 206)	(1 232)	(321)	(352)	(292)	(340)	(613)	(692)	(1 819)	(1 924)	
Amortization and impairment of financed assets		(1)	(9)	(3)	(12)	(3)	(22)	(4)	(15)	(6)	(18)	(10)	(34)	(14)	(55)
Amortization and impairment of rights of use assets		(307)	(317)	(320)	(335)	(627)	(652)	(314)	(367)	(328)	(365)	(642)	(731)	(1 269)	(1 384)
Interest expenses on lease liabilities and on liabilities related to financed assets		(31)	(29)	(34)	(30)	(65)	(59)	(32)	(33)	(31)	(30)	(63)	(63)	(128)	(122)
EBITDAaL	1.15	2 587	2 601	3 371	3 312	5 958	5 914	3 597	3 584	3 256	3 182	6 854	6 767	12 812	12 680
Telecoms activities		2 631	2 635	3 404	3 350	6 035	5 985	3 634	3 613	3 301	3 241	6 935	6 854	12 970	12 839
% of revenues		25,6%	25,3%	32,7%	32,3%	29,1%	28,8%	34,6%	34,1%	30,2%	29,7%	32,3%	31,9%	30,8%	30,4%
Mobile Financial Services		(44)	(34)	(34)	(38)	(78)	(72)	(37)	(29)	(45)	(59)	(82)	(88)	(160)	(160)
Presentation adjustments (1)	(55)	29	(73)	(197)	(129)	(168)	82	76	88	(23)	170	52	41	(115)	
Amortization of fixed assets						(3 549)						(3 585)			(7 134)
Effects resulting from business combinations,						0						0			0
Reclassification of translation adjustment from liquidated entities															0
Impairment of goodwill and fixed assets						1						(31)			(30)
Share of profits (losses) of associates and joint ventures						(6)						4		(2)	
Neutralization of financial interest included in EBITDAaL						59						63			122
EBIT	1.15	2 588	2 602	3 372	3 312	5 960	5 914	3 597	3 584	3 256	3 182	6 854	6 767	12 812	12 680
Telecoms activities						2 337						3 378			5 715
Mobile Financial Services						(87)						(108)			(195)
Financial result	1.20	1 631	1 580	1 871	1 576	3 502	3 156	1 715	1 730	2 040	2 247	3 755	3 977	7 257	7 132
Income tax						(744)		(491)				(570)			(1 314)
Consolidated net income	1.21	2 588	2 602	3 372	3 312	5 960	5 914	3 597	3 584	3 256	3 182	6 854	6 767	12 812	12 680
Non controlling interests						1 015						4 040			5 055
Consolidated net income - Group share	1.21	957	1 022	1 501	1 737	2 458	2 759	1 883	1 854	1 216	936	3 099	2 790	5 555	5 548

(1) Significant litigations, Specific labor expenses, Fixed assets, investments & businesses portfolio review, Restructuring program costs, Acquisition & integration costs and Other specific items.

Operating cash flow

eCAPEX	1.20	1 631	1 580	1 871	1 576	3 502	3 156	1 715	1 730	2 040	2 247	3 755	3 977	7 257	7 132
Telecoms activities		1 623	1 574	1 862	1 567	3 486	3 142	1 708	1 723	2 035	2 238	3 743	3 961	7 229	7 102
% of revenues		15,8%	15,1%	17,9%	15,1%	16,8%	15,1%	16,3%	16,3%	18,6%	20,5%	17,5%	18,4%	17,1%	16,8%
Mobile Financial Services		8	6	8	8	16	14	6	7	5	9	11	16	28	30
Operating cash flow (EBITDAaL - eCAPEX)	1.21	957	1 022	1 501	1 737	2 458	2 759	1 883	1 854	1 216	936	3 099	2 790	5 555	5 548



GROUP
Consolidated accounts

(in millions of euros)	Glossary	2020												
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb
Capital evolution														
Number of ordinary shares at the end of the period						2 660 056 999								2 660 056 599
Weighted average number of ordinary shares outstanding - basic						2 654 514 167								2 656 122 534
Weighted average number of ordinary shares outstanding - diluted						2 682 021 278								2 683 788 856



GROUP
Consolidated accounts

(in millions of euros)

Glossary

2021

1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
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Profit & loss statement

Revenues	10 265	10 315	10 288	10 551	20 553	20 867	10 551	10 508	11 097	11 148	21 648	21 656	42 201	42 522	
Telecoms activities	10 267	10 317	10 288	10 553	20 555	20 870	10 552	10 509	11 101	11 150	21 653	21 659	42 208	42 530	
Mobile Financial Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
External purchases	1.10	(4 317)	(4 342)	(4 129)	(4 391)	(8 446)	(8 733)	(4 251)	(4 298)	(4 984)	(4 919)	(9 235)	(9 217)	(17 681)	(17 950)
Commercial and equipment expenses & content rights	1.11	(1 615)	(1 735)	(1 439)	(1 748)	(3 054)	(3 483)	(1 667)	(1 739)	(2 118)	(2 156)	(3 785)	(3 895)	(6 839)	(7 378)
Network expenses & interconnection costs	1.12	(1 159)	(1 073)	(1 154)	(1 125)	(2 312)	(2 198)	(1 111)	(1 068)	(1 150)	(1 083)	(2 261)	(2 151)	(4 573)	(4 349)
Other network expenses & IT expenses (Other IT&N expenses)	1.13	(842)	(896)	(825)	(870)	(1 667)	(1 766)	(836)	(837)	(946)	(927)	(1 782)	(1 764)	(3 449)	(3 530)
Property, general expenses, capitalized costs and others		(701)	(638)	(711)	(648)	(1 412)	(1 286)	(637)	(653)	(771)	(753)	(1 408)	(1 407)	(2 820)	(2 693)
Other operating income & expenses	57	47	(51)	49	6	96	26	74	8	26	34	100	40	196	
Labour expenses	1.14	(2 172)	(2 169)	(2 135)	(2 205)	(4 308)	(4 373)	(1 984)	(1 982)	(2 162)	(2 270)	(4 146)	(4 252)	(8 454)	(8 626)
Operating taxes and levies	(910)	(881)	(313)	(307)	(1 222)	(1 188)	(351)	(339)	(344)	(363)	(695)	(702)	(1 918)	(1 890)	
Amortization and impairment of financed assets		(9)	(21)	(12)	(21)	(22)	(41)	(15)	(21)	(18)	(21)	(34)	(42)	(55)	(84)
Amortization and impairment of rights of use assets		(313)	(358)	(333)	(372)	(647)	(731)	(366)	(363)	(366)	(388)	(732)	(750)	(1 378)	(1 481)
Interest expenses on lease liabilities and on liabilities related to financed assets		(28)	(27)	(28)	(31)	(57)	(58)	(33)	(29)	(30)	(34)	(63)	(63)	(120)	(121)
EBITDAaL	1.15	2 573	2 565	3 286	3 272	5 859	5 837	3 576	3 550	3 201	3 179	6 777	6 729	12 635	12 566
Telecoms activities		2 607	2 592	3 326	3 300	5 933	5 893	3 607	3 579	3 259	3 225	6 866	6 803	12 799	12 696
% of revenues		25,4%	25,1%	32,3%	31,3%	28,9%	28,2%	34,2%	34,1%	29,4%	28,9%	31,7%	31,4%	30,3%	29,9%
Mobile Financial Services		(35)	(29)	(40)	(28)	(75)	(56)	(31)	(29)	(59)	(46)	(90)	(74)	(165)	(131)
Presentation adjustments (1)	29	(190)	(197)	(253)	(168)	(443)	76	330	(23)	737	53	1 067	(115)	623	
Amortization of fixed assets						(3 523)	(3 499)					(3 583)	(3 575)	(7 106)	(7 074)
Effects resulting from business combinations,						0	0					0	0	0	0
Reclassification of translation adjustment from liquidated entities												0	0	0	0
Impairment of goodwill and fixed assets						1	(3 706)					4	(12)	5	(3 719)
Share of profits (losses) of associates and joint ventures						(5)	1					3	2	(2)	3
Neutralization of financial interest included in EBITDAaL						57	58					63	63	120	121
EBIT	1.16	2 573	2 565	3 286	3 272	5 859	5 837	3 576	3 550	3 201	3 179	6 777	6 729	12 635	12 566
Telecoms activities						2 309	(1 676)					3 426	4 378	5 736	2 702
Mobile Financial Services						(90)	(77)					(110)	(105)	(200)	(182)
Financial result						(436)	(417)					(346)	(346)	(782)	
Income tax													(545)		(962)
Consolidated net income						(2 605)	(2 605)					3 383	778		
Non controlling interests						165						380		545	
Consolidated net income - Group share						(2 769)	(2 769)					3 002	233		

(1) Significant litigations, Specific labor expenses, Fixed assets, investments & businesses portfolio review, Restructuring program costs, Acquisition & integration costs and Other specific items.

Operating cash flow

EBITDAaL	1.15	2 573	2 565	3 286	3 272	5 859	5 837	3 576	3 550	3 201	3 179	6 777	6 729	12 635	12 566
eCAPEX	1.20	1 566	1 760	1 565	2 085	3 131	3 845	1 727	1 709	2 245	2 106	3 972	3 815	7 103	7 660
Telecoms activities		1 559	1 754	1 556	2 079	3 115	3 832	1 718	1 707	2 237	2 096	3 955	3 804	7 070	7 636
% of revenues		15,2%	17,0%	15,1%	19,7%	15,2%	18,4%	16,3%	16,2%	20,1%	18,8%	18,3%	17,6%	16,8%	18,0%
Mobile Financial Services		7	6	9	6	16	13	8	1	9	10	17	11	33	24
Operating cash flow (EBITDAaL - eCAPEX)	1.21	1 007	805	1 721	1 187	2 727	1 992	1 849	1 841	956	1 073	2 805	2 915	5 532	4 906



GROUP
Consolidated accounts

(in millions of euros)	Glossary	2021												
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb
Capital evolution														
Number of ordinary shares at the end of the period						2 660 056 599								2 660 056 599
Weighted average number of ordinary shares outstanding - basic						2 659 134 113								2 656 981 542
Weighted average number of ordinary shares outstanding - diluted						2 659 134 113								2 657 758 285



GROUP
Consolidated accounts

(in millions of euros)	Glossary	2020			2021		
		1H20	2H20	FY20	1H21	2H21	FY21
Cash flow statement & Net financial debt of telecoms activities							
Operating cash flow (EBITDAaL - eCAPEX) (telecom activities)	1.21	2 843	2 893	5 736	2 060	3 000	5 060
EBITDAaL (telecoms activities)	1.15	5 985	6 854	12 839	5 893	6 803	12 696
eCAPEX (telecoms activities)	1.20	(3 142)	(3 960)	(7 102)	(3 832)	(3 804)	(7 636)
Change in eCAPEX payables		(340)	647	307	(284)	79	(205)
Change in working capital requirement	1.22	(1 017)	517	(500)	382	(262)	120
Net interest paid (1)		(559)	(568)	(1 127)	(582)	(415)	(997)
Income paid tax (2)		(527)	(558)	(1 085)	(500)	(455)	(955)
Other operational items	1.23	(146)	(692)	(838)	(236)	(386)	(622)
Organic cash flow (telecom activities)	1.24	255	2 239	2 494	840	1 561	2 401
Telecommunication licenses paid		(134)	(217)	(351)	(129)	(588)	(717)
Significant litigations paid (and cashed)		(18)	2 235	2 217	(354)	48	(306)
Net impacts of changes in the scope of consolidation (3)		(23)	(16)	(39)	(291)	1 277	986
Subordinated notes issuances & coupons		(186)	(106)	(292)	(475)	(75)	(550)
Dividends to Orange shareholders		(532)	(1 063)	(1 595)	(1 330)	(797)	(2 127)
Minority shareholders remuneration in group subsidiaries		(164)	(61)	(225)	(190)	(28)	(218)
Other financial items (3)		(152)	(82)	(234)	74	(324)	(250)
Net financial debt variation: (+) decrease / (-) increase	1.25	(954)	2 930	1 976	(1 855)	1 075	(780)
Net financial debt	1.26	(26 420)	(23 489)	(23 489)	(25 344)	1 075	(24 269)

(1) Excluding interests paid on lease liabilities and on liabilities related to financed assets for 121 million euros in FY 2021 and 132 million euros in FY 2020.

(2) Excluding, in 2020, tax income relating to the settlement of the tax dispute in France in respect of fiscal years 2005-2006 for 2,246 million euros.

(3) Non-cash effects on net debt related to changes in the scope of consolidation previously presented under "Other financial items" are presented under "Net impacts of changes in the scope of consolidation" since FY 2021. Data for 2020 and 2021 were adjusted on this basis.



GROUP
Comparable basis

(in millions of euros)	Currency	revenues (1)				EBITDAaL (1)				eCAPEX (1)				B/S (2)			
		Total	Euros	Zloty	Egyptian pound	Total	Euros	Zloty	Egyptian pound	Total	Euros	Zloty	Egyptian pound	Other	Zloty	Egyptian pound	
1Q20																	
actual per currency	EUR	10 394	7 874	640	220	1 660	2 601	1 954	158	72	417	1 580	1 266	79	30	204	
euro exchange rate applied in 1Q20			1,00	4,32	17,37			1,00	4,32	17,37		1,00	4,32	17,37		4,55	17,34
euro exchange rate applied in 1Q21			1,00	4,54	18,92			1,00	4,54	18,92		1,00	4,54	18,92		4,65	18,46
forex impact	EUR	(122)	0	(31)	(18)	(73)	(29)	0	(7)	(6)	(16)	(14)	0	(4)	(2)	(8)	
perimeter impact (3)	EUR	(6)	(6)	0	0	(0)	0	(4)	0	0	4	0	0	0	0	(0)	
1Q20 comparable basis	EUR	10 265	7 868	609	202	1 587	2 573	1 950	151	67	405	1 566	1 266	76	28	196	
2Q20																	
actual per currency	EUR	10 375	7 874	620	211	1 670	3 312	2 626	162	73	451	1 576	1 181	106	37	251	
euro exchange rate applied in 2Q20			1,00	4,51	17,52			1,00	4,51	17,52		1,00	4,51	17,52		4,46	18,15
euro exchange rate applied in 2Q21			1,00	4,53	18,90			1,00	4,53	18,90		1,00	4,53	18,90		4,52	18,58
forex impact	EUR	(76)	0	(3)	(15)	(57)	(25)	0	(2)	(5)	(18)	(10)	0	(1)	(3)	(6)	
perimeter impact (3)	EUR	(12)	(3)	0	0	(9)	(1)	(5)	0	(0)	3	0	0	0	0	(0)	
2Q20 comparable basis	EUR	10 288	7 871	617	196	1 604	3 286	2 622	160	67	437	1 565	1 181	105	35	245	
1H20																	
actual per currency	EUR	20 769	15 748	1 260	432	3 330	5 914	4 580	320	145	868	3 156	2 447	186	67	456	
euro exchange rate applied in 1H20			1,00	4,41	17,44			1,00	4,41	17,44		1,00	4,41	17,44		4,46	18,15
euro exchange rate applied in 1H21			1,00	4,54	18,91			1,00	4,54	18,91		1,00	4,54	18,91		4,52	18,58
forex impact	EUR	(198)	0	(34)	(33)	(130)	(54)	0	(9)	(11)	(34)	(25)	0	(5)	(5)	(14)	
perimeter impact (3)	EUR	(18)	(9)	0	0	(9)	(1)	(8)	0	0	7	0	0	0	0	(0)	
1H20 comparable basis	EUR	20 553	15 738	1 225	398	3 191	5 859	4 572	311	134	842	3 131	2 447	181	62	441	
3Q20																	
actual per currency	EUR	10 584	8 047	620	222	1 695	3 584	2 879	167	83	455	1 730	1 366	87	41	235	
euro exchange rate applied in 3Q20			1,00	4,44	18,60			1,00	4,44	18,60		1,00	4,44	18,60		4,55	18,48
euro exchange rate applied in 3Q21			1,00	4,57	18,51			1,00	4,57	18,51		1,00	4,57	18,51		4,62	18,20
forex impact	EUR	(25)	0	(17)	1	(9)	(9)	0	(5)	(0)	(4)	(3)	0	(2)	(0)	(1)	
perimeter impact (3)	EUR	(8)	(8)	0	0	(0)	0	(4)	0	0	4	(0)	(0)	0	0	(0)	
3Q20 comparable basis	EUR	10 551	8 039	603	223	1 686	3 576	2 876	163	83	455	1 727	1 366	85	41	235	



GROUP
Comparable basis

(in millions of euros)	Currency	revenues (1)				EBITDAaL (1)				eCAPEX (1)				B/S (2)			
		Total	Euros	Zloty	Egyptian pound	Total	Euros	Zloty	Egyptian pound	Total	Euros	Zloty	Egyptian pound	Other	Zloty	Egyptian pound	
9m20																	
actual per currency	EUR	31 353	23 794	1 880	654	5 025	9 498	7 460	487	228	1 323	4 886	3 813	273	109	691	
euro exchange rate applied in 9m20			1,00	4,42	17,83			1,00	4,42	17,83			1,00	4,42	17,83	4,55	18,48
euro exchange rate applied in 9m21			1,00	4,55	18,78			1,00	4,55	18,78			1,00	4,55	18,78	4,62	18,20
forex impact	EUR	(223)	0	(51)	(33)	(139)	(62)	0	(13)	(11)	(38)	(28)	0	(7)	(5)	(15)	
perimeter impact (3)	EUR	(26)	(17)	0	0	(10)	(1)	(12)	0	0	11	(0)	0	0	0	(0)	
9m20 comparable basis	EUR	31 104	23 778	1 828	621	4 877	9 434	7 448	474	217	1 296	4 858	3 814	265	103	676	
4Q20																	
actual per currency	EUR	10 917	8 228	677	221	1 791	3 182	2 466	143	79	494	2 247	1 740	133	39	335	
euro exchange rate applied in 4Q20			1,00	4,51	18,71			1,00	4,51	18,71			1,00	4,51	18,71	4,56	19,25
euro exchange rate applied in 4Q21			1,00	4,62	17,97			1,00	4,62	17,97			1,00	4,62	17,97	4,60	17,88
forex impact	EUR	27	0	(16)	8	36	11	0	(3)	3	12	2	0	(3)	1	4	
perimeter impact (3)	EUR	153	7	0	0	146	7	4	0	0	3	(3)	(28)	0	0	25	
4Q20 comparable basis	EUR	11 097	8 235	660	229	1 973	3 201	2 470	140	82	510	2 245	1 712	129	40	364	
2H20																	
actual per currency	EUR	21 501	16 275	1 297	443	3 486	6 767	5 346	310	162	949	3 977	3 107	220	80	570	
euro exchange rate applied in 2H20			1,00	4,47	18,66			1,00	4,47	18,66			1,00	4,47	18,66	4,56	19,25
euro exchange rate applied in 2H21			1,00	4,59	18,24			1,00	4,59	18,24			1,00	4,59	18,24	4,60	17,88
forex impact	EUR	2	0	(33)	9	27	3	0	(8)	3	8	(2)	0	(6)	1	3	
perimeter impact (3)	EUR	145	(1)	0	0	145	7	(0)	0	0	7	(3)	(28)	0	0	25	
2H20 comparable basis	EUR	21 648	16 274	1 263	452	3 659	6 777	5 345	303	164	964	3 972	3 078	214	81	598	
FY20																	
actual per currency	EUR	42 270	32 022	2 556	875	6 817	12 680	9 926	630	307	1 817	7 132	5 554	405	147	1 026	
euro exchange rate applied in FY20			1,00	4,44	18,05			1,00	4,44	18,05			1,00	4,44	18,05	4,56	19,25
euro exchange rate applied in FY21			1,00	4,56	18,58			1,00	4,56	18,58			1,00	4,56	18,58	4,60	17,88
forex impact	EUR	(196)	0	(68)	(25)	(103)	(51)	0	(17)	(9)	(26)	(26)	0	(11)	(4)	(11)	
perimeter impact (3)	EUR	126	(10)	0	0	136	6	(8)	0	0	14	(3)	(28)	0	0	25	
FY20 comparable basis	EUR	42 201	32 013	2 489	850	6 850	12 635	9 917	614	298	1 806	7 103	5 525	395	143	1 040	

(1) Average exchange rates over the period used to convert the P&L accounts of the group foreign subsidiaries from local currency to euros.

(2) End of period exchange rates used to convert the balance sheet accounts of the group foreign subsidiaries from local currency to euros.

(3) Comparable basis: unaudited figures, subject to adjustments.



(in millions of euros)	Glossary	1H20													
		France		Europe		Africa & Middle East		Enterprise		IC & SS		Eliminations			
1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20		
Telecoms - Profit & loss statement															
Revenues		8 880	9 024	5 392	5 229	2 742	2 845	3 908	3 859	746	728	(964)	(915)	20 705	20 771
External purchases	1.10	(3 316)	(3 313)	(3 006)	(2 912)	(1 190)	(1 219)	(1 988)	(1 977)	(1 036)	(970)	1 960	1 898	(8 576)	(8 493)
Other operating income & expenses		421	353	(26)	(53)	(70)	(80)	(234)	(252)	1 049	989	(996)	(983)	145	(26)
Labour expenses	1.14	(1 922)	(1 900)	(484)	(455)	(247)	(252)	(999)	(1 035)	(687)	(662)	0	0	(4 339)	(4 305)
Operating taxes and levies		(688)	(735)	(141)	(117)	(257)	(264)	(59)	(58)	(62)	(58)	0	0	(1 206)	(1 231)
Amortization and impairment of financed assets		(3)	(22)	0	0	0	0	0	0	0	0	0	0	(3)	(22)
Amortization and impairment of rights of use assets		(84)	(102)	(235)	(220)	(72)	(64)	(46)	(63)	(188)	(202)	0	0	(625)	(651)
Interest expenses (lease liabilities & related to financed assets)		(5)	(5)	(15)	(15)	(36)	(32)	(2)	(2)	(5)	(4)	0	0	(64)	(58)
EBITDAaL	1.15	3 284	3 301	1 485	1 457	871	935	578	471	(183)	(179)	0	0	6 035	5 985
% of revenues		37,0%	36,6%	27,5%	27,9%	31,8%	32,9%	14,8%	12,2%	-24,5%	-24,6%			29,1%	28,8%
Presentation adjustments (1)		(55)	(174)	(1)	20	3	(2)	(15)	(2)	(60)	(7)	0	0	(128)	(165)
Amortization of fixed assets		(1 575)		(1 091)		(508)		(205)		(157)		0	0		(3 536)
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities		0		0		0		0		0		0	0		0
Impairment of goodwill and fixed assets		0		1		0		0		0		0	0		1
Share of profits (losses) of associates & joint ventures		0		0		(1)		1		(6)		0	0		(6)
Neutralization of financial interests included in EBITDAaL		5		15		32		2		4		0	0		58
EBIT		1 557		402		456		267		(345)		0		2 337	
Group - Profit & loss statement															
(in millions of euros)	Glossary	1H20												Group Total	
		1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	1H20	1H19cb	
Revenues														20 703	20 769
External purchases	1.10													(8 576)	(8 493)
Other operating income & expenses														145	(26)
Labour expenses	1.14													(4 339)	(4 305)
Operating taxes and levies														(1 206)	(1 231)
Amortization and impairment of financed assets														(3)	(22)
Amortization and impairment of rights of use assets														(625)	(651)
Interest expenses (lease liabilities & related to financed assets)														(64)	(58)
EBITDAaL	1.15													6 035	5 985
% of revenues														29,1%	28,8%
Presentation adjustments (1)														(128)	(165)
Amortization of fixed assets														(3 536)	
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities														0	
Impairment of goodwill and fixed assets														1	
Share of profits (losses) of associates & joint ventures														(6)	
Neutralization of financial interests included in EBITDAaL														58	
EBIT														2 337	(87)
														1	2 250

(1) Significant litigations, Specific labor expenses, Fixed assets, investments & businesses portfolio review, Restructuring program costs, Acquisition & integration costs and Other specific items.



(in millions of euros)	Glossary	FY20													
		France		Europe		Africa & Middle East		Enterprise		IC & SS		Eliminations		Telecoms activities Total	
FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20

Telecoms - Profit & loss statement

Revenues	18 165	18 461	10 968	10 580	5 543	5 834	7 914	7 807	1 495	1 450	(1 930)	(1 855)	42 155	42 277	
External purchases	(7 046)	(7 101)	(6 176)	(5 959)	(2 398)	(2 443)	(4 058)	(4 019)	(2 035)	(1 951)	3 978	3 891	(17 735)	(17 582)	
Other operating income & expenses	842	711	7	(65)	(169)	(135)	(469)	(486)	2 041	2 025	(2 048)	(2 036)	203	15	
Labour expenses	(3 714)	(3 663)	(949)	(912)	(495)	(514)	(1 971)	(2 027)	(1 296)	(1 274)	0	0	(8 426)	(8 390)	
Operating taxes and levies	(902)	(955)	(242)	(238)	(490)	(552)	(106)	(102)	(79)	(75)	0	0	(1 819)	(1 923)	
Amortization and impairment of financed assets	(14)	(55)	0	0	0	0	0	0	0	0	0	0	(14)	(55)	
Amortization and impairment of rights of use assets	(175)	(225)	(463)	(443)	(133)	(158)	(103)	(145)	(391)	(410)	0	0	(1 266)	(1 380)	
Interest expenses (lease liabilities & related to financed assets)	(9)	(10)	(32)	(30)	(72)	(67)	(4)	(5)	(10)	(9)	0	0	(128)	(121)	
EBITDAaL	1.15	7 146	7 163	3 112	2 932	1 785	1 964	1 202	1 023	(276)	(244)	0	0	12 970	12 839
% of revenues	39,3%	38,8%	28,4%	27,7%	32,2%	33,7%	15,2%	13,1%	-18,5%	-16,9%			30,8%	30,4%	
Presentation adjustments (1)	(72)	(191)	48	29	3	(2)	(25)	1	90	56		0	44	(107)	
Amortization of fixed assets	(3 157)			(2 187)		(1 011)		(410)		(342)		0		(7 106)	
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities	0		0		0		0		0		0	0		0	
Impairment of goodwill and fixed assets	(15)		(8)		0		0		0		(7)	0		(30)	
Share of profits (losses) of associates & joint ventures	(1)		0		8		1		(9)		0	0		(2)	
Neutralization of financial interests included in EBITDAaL	10		30		67		5		9		0	0		121	
EBIT	3 809	796		1 027			621		(538)		0		5 715		

(in millions of euros)	Glossary	FY20											
		Telecoms activities Total		Mobile Financial Services		Eliminations		Group Total					
FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20	FY19cb	FY20

Group - Profit & loss statement

Revenues								42 155	42 277	0	0	(4)	(7)	42 151	42 270
External purchases	(17 735)	(17 582)						(96)	(108)	5	6	(17 827)	(17 684)		
Other operating income & expenses	203	15						14	27	0	2	217	44		
Labour expenses	(8 426)	(8 390)						(73)	(75)	0	0	(8 499)	(8 465)		
Operating taxes and levies	(1 819)	(1 923)						(1)	(1)	0	0	(1 819)	(1 924)		
Amortization and impairment of financed assets	(14)	(55)						0	0	0	0	(14)	(55)		
Amortization and impairment of rights of use assets	(1 266)	(1 380)						(3)	(3)	0	0	(1 269)	(1 384)		
Interest expenses (lease liabilities & related to financed assets)	(128)	(121)						0	0	0	0	(128)	(122)		
EBITDAaL	1.15							12 970	12 839	(160)	(160)	1	1	12 812	12 680
% of revenues	30,8%	30,4%						44	(107)	(2)	(8)	0	0	41	(115)
Presentation adjustments (1)								(7 106)		(28)		0			(7 134)
Amortization of fixed assets								0		0		0			0
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities								(30)		0		0			(30)
Impairment of goodwill and fixed assets								(2)		0		0			(2)
Share of profits (losses) of associates & joint ventures								121		0		0			122
Neutralization of financial interests included in EBITDAaL								5 715	(195)	1				5 521	

(1) Significant litigations, Specific labor expenses, Fixed assets, investments & businesses portfolio review, Restructuring program costs, Acquisition & integration costs and Other specific items.



(in millions of euros)	Glossary	1H21											
		France		Europe		Africa & Middle East		Enterprise		IC & SS		Eliminations	
		1H20cb	1H21	1H20cb	1H21	1H20cb	1H21	1H20cb	1H21	1H20cb	1H21	1H20cb	1H21

Telecoms - Profit & loss statement

		8 992	8 950	5 181	5 164	2 748	3 043	3 789	3 840	729	743	(883)	(869)	20 555	20 870
External purchases			1.10			(3 318)	(3 440)	(2 892)	(2 940)	(1 176)	(1 212)	(1 907)	(1 943)	(974)	(992)
Other operating income & expenses				344	387	(45)	(28)	(81)	(104)	(251)	(229)	1 009	1 003	(992)	(977)
Labour expenses			1.14			(1 902)	(1 867)	(450)	(465)	(245)	(265)	(1 024)	(1 068)	(648)	(668)
Operating taxes and levies						(735)	(661)	(116)	(134)	(256)	(295)	(58)	(46)	(58)	(52)
Amortization and impairment of financed assets						(22)	(41)	0	0	0	0	0	0	0	0
Amortization and impairment of rights of use assets						(102)	(142)	(219)	(224)	(61)	(83)	(61)	(68)	(202)	(212)
Interest expenses (lease liabilities & related to financed assets)						(5)	(5)	(15)	(15)	(31)	(33)	(2)	(3)	(4)	(4)
EBITDAaL			1.15			3 252	3 181	1 444	1 359	898	1 051	486	484	(148)	(182)
% of revenues						36,2%	35,5%	27,9%	26,3%	32,7%	34,5%	12,8%	12,6%	-20,2%	-24,5%
Presentation adjustments (1)						(174)	(68)	20	(156)	(2)	(32)	(2)	(9)	(7)	(176)
Amortization of fixed assets						(1 575)	(1 569)	(1 082)	(1 098)	(491)	(479)	(206)	(183)	(157)	(153)
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities						0	0	0	0	0	0	0	0	0	0
Impairment of goodwill and fixed assets						0	(1)	1	(3 704)	0	0	0	0	0	0
Share of profits (losses) of associates & joint ventures						0	0	0	0	(1)	5	1	0	0	(5)
Neutralization of financial interests included in EBITDAaL						5	5	15	15	31	33	2	3	4	4
EBIT						1 508	1 548	397	(3 584)	435	579	281	295	(312)	(514)
												0	1	2 309	(1 676)

(in millions of euros)	Glossary	1H21											
		Telecoms activities Total		Mobile Financial Services		Eliminations		Group Total					
		1H20cb	1H21	1H20cb	1H21	1H20cb	1H21	1H20cb	1H21	1H20cb	1H21	1H20cb	1H21

Group - Profit & loss statement

		20 555	20 870	0	0	(2)	(4)	20 553	20 867
External purchases		(8 392)	(8 681)	(56)	(56)	2	5	(8 446)	(8 733)
Other operating income & expenses		(17)	52	22	44	0	0	6	96
Labour expenses		(4 269)	(4 333)	(39)	(41)	0	0	(4 308)	(4 373)
Operating taxes and levies		(1 222)	(1 187)	(1)	(1)	0	0	(1 222)	(1 188)
Amortization and impairment of financed assets		(22)	(41)	0	0	0	0	(22)	(41)
Amortization and impairment of rights of use assets		(645)	(729)	(1)	(2)	0	0	(647)	(731)
Interest expenses (lease liabilities & related to financed assets)		(56)	(58)	0	0	0	0	(57)	(58)
EBITDAaL		5 933	5 893	(75)	(56)	1	1	5 859	5 837
% of revenues		28,9%	28,2%						
Presentation adjustments (1)		(165)	(440)	(2)	(4)	0	0	(168)	(443)
Amortization of fixed assets		(3 510)	(3 482)	(13)	(17)	0	0	(3 523)	(3 499)
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities		0	0	0	0	0	0	0	0
Impairment of goodwill and fixed assets		1	(3 706)	0	0	0	0	1	(3 706)
Share of profits (losses) of associates & joint ventures		(5)	1	0	0	0	0	(5)	1
Neutralization of financial interests included in EBITDAaL		56	58	0	0	0	0	57	58
EBIT		2 309	(1 676)	(90)	(77)	1	1	2 220	(1 752)

(1) Significant litigations, Specific labor expenses, Fixed assets, investments & businesses portfolio review, Restructuring program costs, Acquisition & integration costs and Other specific items.



(in millions of euros)	Glossary	FY21											
		France		Europe		Africa & Middle East		Enterprise		IC & SS		Eliminations	
		FY20cb	FY21	FY20cb	FY21	FY20cb	FY21	FY20cb	FY21	FY20cb	FY21	FY20cb	FY21

Telecoms - Profit & loss statement

		18 394	18 092	10 665	10 579	5 770	6 381	7 718	7 757	1 454	1 515	(1 794)	(1 795)	42 208	42 530
External purchases		(7 110)	(7 081)	(6 049)	(6 087)	(2 415)	(2 502)	(3 904)	(3 967)	(1 946)	(2 000)	3 848	3 786	(17 576)	(17 849)
Other operating income & expenses		698	748	(71)	3	(139)	(191)	(486)	(467)	2 063	2 025	(2 054)	(1 991)	11	127
Labour expenses		(3 665)	(3 657)	(922)	(932)	(510)	(535)	(2 019)	(2 119)	(1 263)	(1 298)	0	0	(8 378)	(8 542)
Operating taxes and levies		(955)	(838)	(239)	(259)	(546)	(644)	(102)	(80)	(75)	(66)	0	0	(1 917)	(1 887)
Amortization and impairment of financed assets		(55)	(84)	0	0	0	0	0	0	0	0	0	0	(55)	(84)
Amortization and impairment of rights of use assets		(225)	(304)	(440)	(446)	(156)	(176)	(144)	(147)	(410)	(407)	0	0	(1 375)	(1 478)
Interest expenses (lease liabilities & related to financed assets)		(10)	(9)	(30)	(29)	(66)	(67)	(5)	(7)	(9)	(8)	0	0	(120)	(121)
EBITDAaL	1.15	7 073	6 867	2 914	2 830	1 939	2 265	1 058	970	(185)	(237)	0	0	12 799	12 696
% of revenues		38,4%	38,0%	27,3%	26,7%	33,6%	35,5%	13,7%	12,5%	-12,7%	-15,6%			30,3%	29,9%
Presentation adjustments (1)		(190)	(1 106)	35	121	(2)	(39)	1	(126)	49	1 789	0	0	(107)	639
Amortization of fixed assets		(3 147)	(3 108)	(2 179)	(2 204)	(999)	(1 012)	(411)	(378)	(342)	(335)	0	0	(7 078)	(7 038)
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Impairment of goodwill and fixed assets		(15)	(1)	27	(3 715)	0	(1)	0	0	(7)	(2)	0	0	5	(3 719)
Share of profits (losses) of associates & joint ventures		(1)	(8)	0	5	8	10	1	1	(9)	(5)	0	0	(2)	3
Neutralization of financial interests included in EBITDAaL		10	9	30	29	66	67	5	7	9	8	0	0	120	121
EBIT		3 729	2 653	828	(2 933)	1 011	1 291	653	474	(486)	1 217	0	0	5 736	2 702

(in millions of euros)	Glossary	FY21											
		Telecoms activities Total				Mobile Financial Services				Eliminations		Group Total	
		FY20cb	FY21	FY20cb	FY21	FY20cb	FY21	FY20cb	FY21	FY20cb	FY21	FY20cb	FY21

Group - Profit & loss statement

		42 208	42 530	0	0	(7)	(7)	42 201	42 522
External purchases		(17 576)	(17 849)	(111)	(112)	6	10	(17 681)	(17 950)
Other operating income & expenses		11	127	28	70	2	(2)	40	196
Labour expenses		(8 378)	(8 542)	(77)	(84)	0	0	(8 454)	(8 626)
Operating taxes and levies		(1 917)	(1 887)	(1)	(3)	0	0	(1 918)	(1 890)
Amortization and impairment of financed assets		(55)	(84)	0	0	0	0	(55)	(84)
Amortization and impairment of rights of use assets		(1 375)	(1 478)	(3)	(3)	0	0	(1 378)	(1 481)
Interest expenses (lease liabilities & related to financed assets)		(120)	(121)	0	0	0	0	(120)	(121)
EBITDAaL	1.15	12 799	12 696	(165)	(131)	1	1	12 635	12 566
% of revenues		30,3%	29,9%						
Presentation adjustments (1)		(107)	639	(8)	(15)	0	0	(115)	623
Amortization of fixed assets		(7 078)	(7 038)	(28)	(36)	0	0	(7 106)	(7 074)
Effects resulting from business combinations, Reclass. of translation adjustment from liquidated entities		0	0	0	0	0	0	0	0
Impairment of goodwill and fixed assets		5	(3 719)	0	0	0	0	5	(3 719)
Share of profits (losses) of associates & joint ventures		(2)	3	0	0	0	0	(2)	3
Neutralization of financial interests included in EBITDAaL		120	121	0	0	0	0	120	121
EBIT		5 736	2 702	(200)	(182)	1	1	5 537	2 521

(1) Significant litigations, Specific labor expenses, Fixed assets, investments & businesses portfolio review, Restructuring program costs, Acquisition & integration costs and Other specific items.



TELECOMS ACTIVITIES financial KPIs

(in millions of euros)

Glossary

2020

1Q19cb 1Q20 2Q19cb 2Q20 1H19cb 1H20 3Q19cb 3Q20 4Q19cb 4Q20 2H19cb 2H20 FY19cb FY20

Revenues by country

	10 291	10 395	10 414	10 375	20 705	20 771	10 505	10 585	10 945	10 921	21 450	21 506	42 155	42 277
yoY variance (cb)	1,0%		-0,4%		0,3%		0,8%		-0,2%		0,3%		0,3%	0,3%
France	4 409	4 431	4 470	4 593	8 880	9 024	4 551	4 693	4 734	4 744	9 285	9 437	18 165	18 461
yoY variance (cb)	0,5%		2,7%		1,6%		3,1%		0,2%		1,6%		1,6%	1,6%
Europe	2 711	2 685	2 681	2 544	5 392	5 229	2 737	2 636	2 838	2 715	5 576	5 351	10 968	10 580
yoY variance (cb)	-1,0%		-5,1%		-3,0%		-3,7%		-4,3%		-4,0%		-3,5%	
Spain	1 318	1 287	1 306	1 216	2 624	2 503	1 310	1 237	1 328	1 211	2 639	2 448	5 263	4 951
yoY variance (cb)	-2,4%		-6,8%		-4,6%		-5,6%		-8,8%		-7,2%		-5,9%	
Other european countries	1 396	1 401	1 378	1 329	2 774	2 729	1 431	1 402	1 513	1 506	2 943	2 908	5 717	5 638
yoY variance (cb)	0,3%		-3,6%		-1,6%		-2,0%		-0,4%		-1,2%		-1,4%	
Eliminations	(2)	(2)	(3)	(1)	(5)	(4)	(4)	(3)	(3)	(2)	(7)	(5)	(12)	(9)
Africa & Middle East	1 360	1 445	1 382	1 401	2 742	2 845	1 402	1 474	1 399	1 515	2 801	2 989	5 543	5 834
yoY variance (cb)	6,2%		1,3%		3,8%		5,1%		8,3%		6,7%		5,2%	
Enterprise	1 918	1 934	1 990	1 925	3 908	3 859	1 931	1 898	2 074	2 050	4 006	3 948	7 914	7 807
yoY variance (cb)	0,8%		-3,3%		-1,3%		-1,7%		-1,2%		-1,4%		-1,4%	
International carrier & shared services	371	374	375	355	746	728	373	352	375	370	748	722	1 495	1 450
yoY variance (cb)	0,7%		-5,4%		-2,4%		-5,7%		-1,4%		-3,6%		-3,0%	
Eliminations	(478)	(474)	(484)	(441)	(964)	(915)	(490)	(467)	(476)	(473)	(966)	(940)	(1 930)	(1 855)

Revenues by activity

	1.01	10 291	10 395	10 414	10 375	20 705	20 771	10 505	10 585	10 945	10 921	21 450	21 506	42 155	42 277
yoY variance (cb)		1,0%		-0,4%		0,3%		0,8%		-0,2%		0,3%		0,3%	0,0%
Retail services (B2C+B2B)	1.09	7 433	7 540	7 499	7 454	14 932	14 995	7 523	7 474	7 684	7 659	15 208	15 133	30 140	30 128
yoY variance (cb)		1,4%		-0,6%		0,4%		-0,7%		-0,3%		-0,5%		0,0%	
Convergent services	1.02	1 752	1 832	1 750	1 813	3 502	3 645	1 784	1 811	1 839	1 821	3 623	3 632	7 125	7 276
yoY variance (cb)		4,6%		3,6%		4,1%		1,5%		-1,0%		0,2%		2,1%	
Mobile only services	1.03	2 585	2 595	2 597	2 526	5 182	5 122	2 628	2 597	2 604	2 599	5 232	5 196	10 414	10 317
yoY variance (cb)		0,4%		-2,7%		-1,2%		-1,2%		-0,2%		-0,7%		-0,9%	
Fixed only services	1.04	2 390	2 334	2 377	2 339	4 767	4 673	2 339	2 307	2 367	2 298	4 706	4 605	9 474	9 278
yoY variance (cb)		-2,3%		-1,6%		-2,0%		-1,4%		-2,9%		-2,2%		-2,1%	
IT & Integration services	1.05	707	779	774	776	1 480	1 556	772	760	875	941	1 646	1 701	3 127	3 256
yoY variance (cb)		10,3%		0,3%		5,1%		-1,6%		7,6%		3,3%		4,1%	
Wholesale	1.06	1 899	1 934	1 962	2 128	3 861	4 062	2 014	2 128	2 032	2 064	4 046	4 193	7 907	8 255
yoY variance (cb)		1,9%		8,5%		5,2%		5,7%		1,6%		3,6%		4,4%	
Equipment sales	1.07	722	650	702	534	1 424	1 184	733	718	959	918	1 691	1 636	3 116	2 821
yoY variance (cb)		-9,9%		-24,0%		-16,9%		-1,9%		-4,2%		-3,2%		-9,5%	
Other revenues	1.08	237	270	251	259	488	529	235	264	270	280	505	544	993	1 073
yoY variance (cb)		14,2%		3,3%		8,6%		12,6%		3,4%		7,7%		8,1%	



TELECOMS ACTIVITIES financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
EBITDAaL															
Telecoms activities	1.15	2 631	2 635	3 404	3 350	6 035	5 985	3 634	3 613	3 301	3 241	6 935	6 854	12 970	12 839
yoy variance (cb)			0,2%		-1,6%		-0,8%		-0,6%		-1,8%		-1,2%		-1,0%
France						3 284	3 301					3 862	3 862	7 146	7 163
yoy variance (cb)								0,5%					0,0%		0,2%
Europe							1 485	1 457				1 627	1 475	3 112	2 932
yoy variance (cb)								-1,9%					-9,4%		-5,8%
Spain							787	728				859	705	1 646	1 433
yoy variance (cb)								-7,5%					-18,0%		-13,0%
Other european countries							698	729				768	771	1 466	1 499
yoy variance (cb)								4,4%					0,3%		2,3%
Eliminations							0	0				0	0	0	0
Africa & Middle East							871	935				915	1 030	1 785	1 964
yoy variance (cb)								7,3%					12,6%		10,0%
Enterprise							578	471				624	552	1 202	1 023
yoy variance (cb)								-18,5%					-11,5%		-14,9%
International carrier & shared services							(183)	(179)				(93)	(65)	(276)	(244)
yoy variance (cb)								1,9%					30,0%		11,4%
Eliminations							0	0				0	0	0	0
eCAPEX															
Telecoms activities	1.20	1 623	1 574	1 862	1 567	3 486	3 142	1 708	1 723	2 035	2 238	3 743	3 961	7 229	7 102
yoy variance (cb)			-3,0%		-15,8%		-9,9%		0,9%		10,0%		5,8%		-1,8%
France						1 862	1 635					2 190	2 113	4 052	3 748
yoy variance (cb)								-12,2%					-3,5%		-7,5%
Europe							930	761				738	1 086	1 668	1 847
yoy variance (cb)								-18,2%					47,2%		10,7%
Spain							529	392				283	577	812	969
yoy variance (cb)								-25,9%					103,9%		19,3%
Other european countries							401	369				455	509	856	878
yoy variance (cb)								-8,2%					12,0%		2,5%
Africa & Middle East							420	449				557	587	977	1 036
yoy variance (cb)								6,8%					5,4%		6,0%
Enterprise							200	174				203	165	403	339
yoy variance (cb)								-13,0%					-18,9%		-16,0%
International carrier & shared services							73	123				55	10	128	133
yoy variance (cb)								68,9%					-82,6%		3,7%



TELECOMS ACTIVITIES financial KPIs

(in millions of euros)

Glossary

2021

1Q20cb 1Q21 2Q20cb 2Q21 1H20cb 1H21 3Q20cb 3Q21 4Q20cb 4Q21 2H20cb 2H21 FY20cb FY21

Revenues by country

	10 267	10 317	10 288	10 553	20 555	20 870	10 552	10 509	11 101	11 150	21 653	21 659	42 208	42 530
Telecoms activities														
yoy variance (cb)	0,5%		2,6%		1,5%		-0,4%		0,4%		0,0%		0,8%	
France	4 415	4 404	4 577	4 546	8 992	8 950	4 676	4 483	4 727	4 658	9 403	9 142	18 394	18 092
yoy variance (cb)	-0,2%		-0,7%		-0,5%		-4,1%		-1,5%		-2,8%		-1,6%	
Europe	2 646	2 583	2 535	2 581	5 181	5 164	2 610	2 583	2 875	2 833	5 485	5 415	10 665	10 579
yoy variance (cb)	-2,4%		1,8%		-0,3%		-1,1%		-1,5%		-1,3%		-0,8%	
Spain	1 282	1 188	1 213	1 180	2 495	2 368	1 231	1 176	1 225	1 176	2 456	2 352	4 951	4 720
yoy variance (cb)	-7,4%		-2,7%		-5,1%		-4,4%		-4,0%		-4,2%		-4,7%	
Other european countries	1 366	1 397	1 323	1 403	2 689	2 800	1 382	1 411	1 652	1 660	3 034	3 070	5 724	5 870
yoy variance (cb)	2,2%		6,1%		4,1%		2,0%		0,5%		1,2%		2,6%	
Eliminations	(2)	(2)	(1)	(2)	(4)	(4)	(3)	(4)	(2)	(3)	(5)	(7)	(9)	(11)
Africa & Middle East	1 389	1 488	1 359	1 555	2 748	3 043	1 474	1 652	1 548	1 687	3 022	3 338	5 770	6 381
yoy variance (cb)	7,1%		14,4%		10,7%		12,0%		9,0%		10,5%		10,6%	
Enterprise	1 900	1 907	1 889	1 932	3 789	3 840	1 891	1 864	2 038	2 053	3 929	3 918	7 718	7 757
yoy variance (cb)	0,4%		2,3%		1,3%		-1,4%		0,7%		-0,3%		0,5%	
International carrier & shared services	374	364	355	379	729	743	353	392	372	381	726	772	1 454	1 515
yoy variance (cb)	-2,5%		6,7%		2,0%		10,8%		2,3%		6,4%		4,2%	
Eliminations	(457)	(430)	(426)	(440)	(883)	(869)	(452)	(464)	(459)	(462)	(911)	(926)	(1 794)	(1 795)

Revenues by activity

	1.01	10 267	10 317	10 288	10 553	20 555	20 870	10 552	10 509	11 101	11 150	21 653	21 659	42 208	42 530
Telecoms activities															
yoy variance (cb)	0,5%		2,6%		1,5%		-0,4%		0,4%		0,0%		0,8%		
Retail services (B2C+B2B)	1.09	7 435	7 463	7 376	7 560	14 811	15 023	7 451	7 626	7 778	7 920	15 230	15 546	30 041	30 569
yoy variance (cb)	0,4%		2,5%		1,4%		2,3%		1,8%		2,1%		1,8%		
Convergent services	1.02	1 827	1 819	1 812	1 835	3 639	3 654	1 808	1 859	1 830	1 904	3 638	3 763	7 277	7 417
yoy variance (cb)	-0,4%		1,3%		0,4%		2,9%		4,0%		3,4%		1,9%		
Mobile only services	1.03	2 537	2 565	2 484	2 624	5 021	5 189	2 582	2 726	2 616	2 738	5 198	5 463	10 219	10 652
yoy variance (cb)	1,1%		5,7%		3,3%		5,6%		4,6%		5,1%		4,2%		
Fixed only services	1.04	2 308	2 277	2 321	2 257	4 630	4 533	2 306	2 244	2 409	2 311	4 716	4 555	9 345	9 089
yoy variance (cb)	-1,4%		-2,8%		-2,1%		-2,7%		-4,1%		-3,4%		-2,7%		
IT & Integration services	1.05	763	802	759	844	1 522	1 646	756	797	922	967	1 678	1 765	3 200	3 411
yoy variance (cb)	5,1%		11,3%		8,2%		5,5%		4,9%		5,2%		6,6%		
Wholesale	1.06	1 920	1 867	2 121	2 038	4 042	3 906	2 125	1 855	2 099	1 942	4 224	3 796	8 266	7 702
yoy variance (cb)	-2,8%		-3,9%		-3,4%		-12,7%		-7,5%		-10,1%		-6,8%		
Equipment sales	1.07	643	712	533	679	1 176	1 392	712	727	943	952	1 655	1 679	2 831	3 070
yoy variance (cb)	10,8%		27,5%		18,4%		2,1%		0,9%		1,4%		8,5%		
Other revenues	1.08	268	275	258	276	526	551	263	301	280	336	544	638	1 070	1 188
yoy variance (cb)	2,4%		6,9%		4,6%		14,5%		51,5%		33,6%		19,3%		



TELECOMS ACTIVITIES financial KPIs

(in millions of euros)

Glossary

2021

1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
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EBITDAaL

Telecoms activities	1.15	2 607	2 592	3 326	3 300	5 933	5 893	3 607	3 579	3 259	3 225	6 866	6 803	12 799	12 696
yoY variance (cb)			-0,6%		-0,8%		-0,7%		-0,8%		-1,1%		-0,9%		-0,8%
France						3 252	3 181					3 820	3 686	7 073	6 867
yoY variance (cb)															-2,9%
Europe						1 444	1 359					1 471	1 471	2 914	2 830
yoY variance (cb)															-2,9%
Spain						728	610					705	641	1 433	1 251
yoY variance (cb)															-12,7%
Other european countries						715	749					766	830	1 482	1 579
yoY variance (cb)															6,6%
Eliminations						0	0					0	0	0	0
Africa & Middle East						898	1 051					1 041	1 214	1 939	2 265
yoY variance (cb)															16,8%
Enterprise						486	484					572	486	1 058	970
yoY variance (cb)															-8,3%
International carrier & shared services						(148)	(182)					(38)	(55)	(185)	(237)
yoY variance (cb)															-27,9%
Eliminations						0	0					0	0	0	0

eCAPEX

Telecoms activities	1.20	1 559	1 754	1 556	2 079	3 115	3 832	1 718	1 707	2 237	2 096	3 955	3 804	7 070	7 636
yoY variance (cb)			12,5%		33,6%		23,0%		-0,6%		-6,3%		-3,8%		8,0%
France						1 647	2 171					2 112	1 946	3 759	4 117
yoY variance (cb)															9,5%
Europe						755	870					1 105	1 023	1 860	1 893
yoY variance (cb)															1,8%
Spain						392	457					577	523	969	980
yoY variance (cb)															1,1%
Other european countries						363	413					528	500	891	913
yoY variance (cb)															2,5%
Africa & Middle East						434	525					592	540	1 025	1 064
yoY variance (cb)															3,8%
Enterprise						170	157					165	162	336	318
yoY variance (cb)															-5,1%
International carrier & shared services						110	110					(19)	133	91	243
yoY variance (cb)													na		168,1%



TELECOMS ACTIVITIES

operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Group KPIs (1)										
Customer base										
Group accesses (excl. MVNOs)	2.01	253 725	253 076	256 983	259 204	261 609	263 171	266 462	270 676	
Convergent KPIs										
Customer base										
Convergent customers (excl. MVNOs)	2.10	10 825	10 814	10 914	11 056	11 129	11 185	11 256	11 533	
Mobile group KPIs										
Customer base										
Mobile accesses (excl. MVNOs) - by type of billing	2.20	208 532	207 956	211 856	214 094	216 624	218 401	221 788	224 311	
Contract	2.21	74 860	75 094	76 252	77 368	78 069	78 800	80 115	82 026	
M2M	2.23	16 391	16 623	17 145	17 703	17 977	18 236	19 072	19 726	
Excluding M2M		58 470	58 471	59 107	59 665	60 092	60 564	61 042	62 300	
Prepaid	2.22	133 671	132 862	135 604	136 726	138 556	139 601	141 673	142 285	
Mobile accesses (excl. MVNOs) - by offer	2.20	208 532	207 956	211 856	214 094	216 624	218 401	221 788	224 311	
Convergent	2.24	19 291	19 233	19 484	19 826	19 991	20 160	20 371	20 937	
Mobile only	2.25	189 241	188 722	192 371	194 268	196 633	198 241	201 417	203 375	
Fixed group KPIs										
Customer base										
Fixed accesses	2.30	45 193	45 120	45 128	45 110	44 985	44 770	44 674	46 365	
Retail accesses	2.31	29 349	29 322	29 357	29 442	29 400	29 316	29 301	31 119	
Fixed broadband accesses - by technology	2.32	20 776	20 971	21 301	21 680	21 913	22 095	22 323	23 491	
FTTH and cable		8 105	8 421	8 997	9 635	10 230	10 742	11 270	12 302	
xDSL		11 176	10 940	10 561	10 198	9 820	9 451	9 104	9 063	
LTE for fixed and others		1 495	1 611	1 743	1 848	1 863	1 902	1 950	2 125	
Fixed broadband accesses - by offer	2.32	20 776	20 971	21 301	21 680	21 913	22 095	22 323	23 491	
Convergent	2.34	10 825	10 814	10 914	11 056	11 129	11 185	11 256	11 533	
Broadband only	2.35	9 952	10 158	10 387	10 624	10 784	10 910	11 067	11 958	
Fixed narrowband accesses	2.36	8 572	8 351	8 055	7 762	7 487	7 222	6 978	7 628	
Retail PSTN accesses		8 445	8 225	7 931	7 638	7 364	7 100	6 856	7 507	
Other fixed accesses		127	126	124	124	123	122	121	121	
Wholesale accesses	2.37	15 844	15 797	15 771	15 667	15 585	15 453	15 373	15 246	
Internet features										
IPTV and satellite accesses (2)		9 993	10 049	10 188	10 347	10 437	10 491	10 568	11 767	
FTTH and cable										
FTTH and cable homes connectable	2.41	41 581	43 482	45 710	48 304	50 412	52 819	54 870	57 463	
o/w FTTH homes connectable		40 358	42 321	44 564	47 195	49 332	51 787	53 838	56 511	

(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.

(2) Including a retroactive correction of -169k IPTV and satellite accesses in 2Q 2021.



TELECOMS ACTIVITIES operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Headcount										
Headcount (end of period - historical basis) (1)										
Group	2.60	144 856	142 969	142 501	142 150	139 777	138 626	137 190	139 698	
Mobile Financial Services		838	840	850	918	918	979	958	937	
Telecoms activities		144 018	142 129	141 651	141 232	138 859	137 647	136 232	138 761	
France		60 189	58 744	57 890	57 122	55 528	54 900	54 154	53 364	
Europe		27 994	27 227	27 193	27 198	26 619	26 157	25 552	28 766	
Spain		7 568	7 576	7 677	7 698	7 344	7 116	6 916	6 849	
Other European countries		20 426	19 651	19 516	19 500	19 275	19 041	18 636	21 917	
Poland		12 241	11 567	11 399	11 397	11 176	10 932	10 658	10 472	
Belgium & Luxembourg		2 025	1 922	1 914	1 874	1 904	1 930	1 874	1 873	
Central European countries		6 160	6 162	6 203	6 229	6 196	6 180	6 104	9 573	
Africa & Middle East		14 423	14 499	14 553	14 622	14 641	14 530	14 394	14 380	
Enterprise		27 718	27 905	28 340	28 553	28 546	28 532	28 716	29 145	
International carrier & shared services		13 694	13 754	13 675	13 737	13 525	13 528	13 416	13 106	
Headcount (average cumulated full time equivalent - historical basis) (1)										
Group	2.61	134 688	134 085	133 808	133 787	132 704	132 153	131 572	132 002	
Mobile Financial Services		836	831	832	848	944	942	946	943	
Telecoms activities		133 852	133 254	132 977	132 939	131 761	131 211	130 626	131 059	
France		52 285	51 909	51 643	51 476	50 149	49 927	49 695	49 447	
Europe		27 459	27 107	26 903	26 807	26 294	26 000	25 712	26 345	
Spain		7 001	7 017	7 030	7 052	6 887	6 749	6 655	6 589	
Other European countries		20 459	20 089	19 874	19 755	19 408	19 251	19 057	19 755	
Poland		12 363	12 031	11 835	11 720	11 341	11 210	11 049	10 924	
Belgium & Luxembourg		1 977	1 938	1 903	1 885	1 881	1 873	1 863	1 854	
Central European countries		6 119	6 120	6 136	6 150	6 185	6 168	6 146	6 978	
Africa & Middle East		14 431	14 440	14 471	14 501	14 606	14 575	14 512	14 474	
Enterprise		27 043	27 116	27 255	27 429	28 001	27 990	28 012	28 143	
International carrier & shared services		12 632	12 682	12 704	12 726	12 710	12 719	12 696	12 650	

(1) The headcount numbers reflect the Group's current consolidated scope (all associates are excluded).



ORANGE

Market France KPIs (1)

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Mobile KPIs										
Customer base										
Mobile accesses (excl. MVNOs)	2.20	34 451	34 342	34 532	34 808	34 837	34 810	35 099	35 430	
Contract	2.21	32 244	32 292	32 564	32 916	33 054	33 056	33 345	33 699	
M2M	2.23	9 976	9 958	10 101	10 294	10 318	10 182	10 325	10 518	
Excluding M2M		22 268	22 334	22 462	22 622	22 737	22 874	23 020	23 182	
Prepaid	2.22	2 207	2 050	1 968	1 893	1 782	1 754	1 755	1 730	
Market share										
Mobile volume market share (in %) (2)	2.27	35,1%	34,9%	34,7%	34,6%	34,4%	34,2%	34,1%	na	
Fixed KPIs										
Customer base										
Fixed accesses - by market	2.30	32 294	32 141	31 952	31 695	31 445	31 160	30 958	30 709	
Retail accesses (France operating segment)	2.31	16 100	16 044	15 952	15 872	15 784	15 692	15 630	15 543	
Business accesses (Enterprise operating segment)		1 489	1 467	1 442	1 404	1 361	1 325	1 294	1 277	
Wholesale accesses (France operating segment)		14 705	14 630	14 558	14 419	14 300	14 143	14 034	13 889	
Fixed accesses - by technology	2.30	32 294	32 141	31 952	31 695	31 445	31 160	30 958	30 709	
Fixed broadband accesses	2.32	11 942	12 001	12 094	12 197	12 288	12 354	12 433	12 511	
FTTH		3 551	3 789	4 152	4 542	4 930	5 287	5 632	6 005	
xDSL (3)		8 356	8 177	7 877	7 586	7 289	6 996	6 725	6 430	
LTE for fixed and others (3)		36	35	66	68	69	72	75	77	
Fixed narrowband accesses	2.36	5 646	5 510	5 300	5 079	4 857	4 662	4 492	4 309	
PSTN accesses		5 610	5 474	5 263	5 043	4 821	4 627	4 457	4 275	
Other fixed accesses		36	36	36	36	36	35	35	34	
Wholesale accesses	2.37	14 705	14 630	14 558	14 419	14 300	14 143	14 034	13 889	
Market share										
Broadband volume market share (in %) (2)	2.39	39,9%	39,9%	39,9%	39,8%	39,8%	39,8%	39,8%	na	
Net adds broadband market share (in %) (2)	2.40	22,2%	39,4%	44,6%	30,3%	41,6%	35,3%	33,4%	na	

(1) Accesses in France of "France" and "Enterprise" operating segments.

(2) 4Q 2021 : Adjustment of 2020 and 2021 market shares to retroactively updated data by ARCEP (French regulator).

(3) 3Q 2020 : Including reallocation of 32k customers from xDSL customer base to "LTE for fixed and others" customer base.



FRANCE
financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Revenues		4 409	4 431	4 470	4 593	8 880	9 024	4 551	4 693	4 734	4 744	9 285	9 437	18 165	18 461
yoy variance (cb)		0,5%	2,7%			1,6%		3,1%		0,2%		1,6%		1,6%	
Retail services (B2C+B2B)	1.09	2 693	2 692	2 683	2 684	5 376	5 377	2 703	2 691	2 731	2 696	5 434	5 387	10 810	10 764
yoy variance (cb)		0,0%	0,1%			0,0%		-0,4%		-1,3%		-0,9%		-0,4%	
Convergent services	1.02	1 078	1 137	1 087	1 131	2 165	2 268	1 109	1 137	1 149	1 155	2 258	2 292	4 423	4 559
yoy variance (cb)		5,4%	4,1%			4,7%		2,5%		0,5%		1,5%		3,1%	
Mobile only services	1.03	580	565	577	559	1 157	1 124	579	564	565	558	1 144	1 122	2 301	2 245
yoy variance (cb)		-2,7%	-3,1%			-2,9%		-2,7%		-1,2%		-1,9%		-2,4%	
Fixed only services	1.04	1 034	991	1 020	995	2 054	1 986	1 015	990	1 017	983	2 032	1 974	4 086	3 959
yoy variance (cb)		-4,2%	-2,5%			-3,3%		-2,4%		-3,3%		-2,9%		-3,1%	
o/w fixed only broadband services		667	676	670	686	1 337	1 363	674	689	688	696	1 362	1 385	2 699	2 748
yoy variance (cb)		1,4%	2,5%			1,9%		2,2%		1,2%		1,7%		1,8%	
o/w fixed only narrowband services		367	315	350	308	717	623	340	301	329	287	670	589	1 387	1 212
yoy variance (cb)		-14,2%	-12,0%			-13,2%		-11,5%		-12,8%		-12,1%		-12,6%	
IT & integration services	1.05	0	0	0	0	0	0	0	0	0	0	0	0	0	0
yoy variance (cb)		0,0%	0,0%			0,0%		0,0%		0,0%		0,0%		0,0%	
Wholesale	1.06	1 303	1 336	1 375	1 535	2 678	2 871	1 396	1 543	1 424	1 452	2 821	2 995	5 498	5 866
yoy variance (cb)		2,6%	11,7%			7,2%		10,5%		1,9%		6,2%		6,7%	
Equipment sales	1.07	297	252	281	206	578	458	335	302	439	427	773	729	1 351	1 187
yoy variance (cb)		-15,2%	-26,7%			-20,8%		-9,8%		-2,6%		-5,7%		-12,2%	
Other revenues	1.08	117	151	132	167	248	318	118	157	140	169	257	326	506	644
yoy variance (cb)		29,3%	27,0%			28,1%		33,3%		21,0%		26,6%		27,3%	
EBITDAaL	1.15					3 284	3 301					3 862	3 862	7 146	7 163
% of revenues						37,0%	36,6%					41,6%	40,9%	39,3%	38,8%
eCAPEX	1.20					1 862	1 635					2 190	2 113	4 052	3 748
% of revenues						21,0%	18,1%					23,6%	22,4%	22,3%	20,3%



FRANCE
financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Revenues		4 415	4 404	4 577	4 546	8 992	8 950	4 676	4 483	4 727	4 658	9 403	9 142	18 394	18 092
yoy variance (cb)		-0,2%	-0,7%			-0,5%		-4,1%		-1,5%		-2,8%		-1,6%	
Retail services (B2C+B2B)	1.09	2 692	2 688	2 684	2 695	5 377	5 383	2 691	2 723	2 696	2 740	5 387	5 463	10 764	10 846
yoy variance (cb)		-0,2%	0,4%			0,1%		1,2%		1,6%		1,4%		0,8%	
Convergent services	1.02	1 137	1 154	1 131	1 163	2 268	2 317	1 137	1 180	1 155	1 200	2 292	2 381	4 559	4 697
yoy variance (cb)		1,5%	2,9%			2,2%		3,8%		3,9%		3,9%		3,0%	
Mobile only services	1.03	563	559	557	563	1 120	1 122	561	577	555	577	1 116	1 154	2 236	2 276
yoy variance (cb)		-0,7%	1,2%			0,2%		2,8%		4,0%		3,4%		1,8%	
Fixed only services	1.04	993	975	997	968	1 990	1 944	993	966	986	963	1 979	1 929	3 968	3 872
yoy variance (cb)		-1,8%	-2,8%			-2,3%		-2,7%		-2,4%		-2,5%		-2,4%	
o/w fixed only broadband services		678	703	689	712	1 367	1 415	691	721	699	727	1 390	1 447	2 757	2 862
yoy variance (cb)		3,6%	3,4%			3,5%		4,2%		4,0%		4,1%		3,8%	
o/w fixed only narrowband services		315	272	308	257	623	529	301	245	287	236	589	481	1 212	1 010
yoy variance (cb)		-13,5%	-16,7%			-15,1%		-18,6%		-18,0%		-18,3%		-16,6%	
IT & integration services	1.05	0	0	0	0	0	0	0	0	0	0	0	0	0	0
yoy variance (cb)		0,0%	0,0%			0,0%		0,0%		0,0%		0,0%		0,0%	0,0%
Wholesale	1.06	1 319	1 286	1 519	1 434	2 838	2 720	1 526	1 291	1 434	1 302	2 960	2 593	5 798	5 313
yoy variance (cb)		-2,5%	-5,6%			-4,2%		-15,4%		-9,3%		-12,4%		-8,4%	
Equipment sales	1.07	252	269	206	254	458	523	302	300	427	403	729	703	1 187	1 226
yoy variance (cb)		6,6%	23,4%			14,2%		-0,4%		-5,7%		-3,5%		3,3%	
Other revenues	1.08	151	162	168	163	319	325	157	169	169	214	327	383	646	708
yoy variance (cb)		6,9%	-2,7%			1,9%		7,3%		26,2%		17,1%		9,6%	
EBITDAaL	1.15					3 252	3 181					3 820	3 686	7 073	6 867
% of revenues						36,2%	35,5%					40,6%	40,3%	38,4%	38,0%
eCAPEX	1.20					1 647	2 171					2 112	1 946	3 759	4 117
% of revenues						18,3%	24,3%					22,5%	21,3%	20,4%	22,8%



FRANCE

operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Convergent KPIs										
Customer base										
Convergent customers (excl. MVNOs)	2.10	5 802	5 796	5 816	5 843	5 851	5 858	5 878	5 905	
Number of mobile accesses per convergent offer		1,7	1,7	1,7	1,7	1,7	1,7	1,7	1,7	
Quarterly ARPO (per month, in euros)										
Convergent ARPO	2.11	68,9	68,7	68,8	69,0	68,8	69,2	69,8	70,5	
yoy variance (cb)		2,3%	2,2%	1,2%	-1,2%	-0,1%	0,7%	1,6%	2,1%	
Mobile KPIs										
Customer base										
Mobile accesses (excl. MVNOs) - by type of billing	2.20	21 595	21 467	21 511	21 521	21 442	21 556	21 679	21 785	
Contract	2.21	19 388	19 417	19 543	19 629	19 660	19 802	19 924	20 055	
M2M	2.23	15	15	16	15	15	15	16	14	
Excluding M2M		19 373	19 402	19 527	19 614	19 645	19 787	19 908	20 040	
Prepaid	2.22	2 207	2 050	1 968	1 893	1 782	1 754	1 755	1 730	
Mobile accesses (excl. MVNOs) - by offer	2.20	21 595	21 467	21 511	21 521	21 442	21 556	21 679	21 785	
Convergent	2.24	9 724	9 692	9 756	9 807	9 811	9 842	9 913	9 968	
Mobile only	2.25	11 871	11 775	11 755	11 714	11 632	11 714	11 766	11 817	
M2M	2.23	15	15	16	15	15	15	16	14	
Contract excluding M2M		9 649	9 710	9 771	9 807	9 835	9 945	9 995	10 072	
Prepaid	2.22	2 207	2 050	1 968	1 893	1 782	1 754	1 755	1 730	
Commercial offers										
Open		9 724	9 692	9 756	9 807	9 811	9 842	9 913	9 968	
o/w Open multi-lignes		3 895	3 878	3 923	3 944	3 935	3 951	4 003	4 034	
Sosh		3 925	4 029	4 162	4 244	4 298	4 406	4 469	4 517	
Quarterly churn										
Contract churn excluding M2M	2.29	11,7%	9,5%	13,0%	13,0%	11,6%	10,8%	11,0%	12,1%	
Quarterly ARPO (per month, in euros)										
Mobile only blended ARPO	2.28	16,7	16,6	16,9	16,9	16,9	17,0	17,2	17,1	
yoy variance (cb)		-0,5%	-1,2%	0,3%	0,0%	1,5%	2,6%	2,0%	1,4%	
Mobile only contract ARPO		19,7	19,4	19,5	19,4	19,3	19,3	19,4	19,3	
Mobile only prepaid ARPO		4,1	3,9	4,5	4,3	4,1	4,2	4,6	4,3	
Network coverage										
% 4G coverage of population		99%	99%	99%	99%	99%	99%	99%	99%	



FRANCE
operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Fixed KPIs										
Customer base										
Fixed accesses	2.30	30 805	30 674	30 510	30 291	30 084	29 835	29 664	29 431	
Retail accesses	2.31	16 100	16 044	15 952	15 872	15 784	15 692	15 630	15 543	
Fixed broadband accesses - by technology	2.32	11 694	11 755	11 851	11 955	12 050	12 118	12 198	12 260	
FTTH		3 529	3 766	4 127	4 515	4 900	5 253	5 597	5 947	
xDSL (2)		8 130	7 954	7 658	7 373	7 081	6 792	6 526	6 236	
LTE for fixed and others (2)		36	35	66	68	69	72	75	77	
Fixed broadband accesses - by offer	2.32	11 694	11 755	11 851	11 955	12 050	12 118	12 198	12 260	
Convergent	2.34	5 802	5 796	5 816	5 843	5 851	5 858	5 878	5 905	
Broadband only	2.35	5 893	5 959	6 035	6 112	6 199	6 261	6 320	6 355	
Fixed narrowband accesses	2.36	4 406	4 289	4 101	3 917	3 735	3 574	3 432	3 283	
Retail PSTN accesses		4 369	4 253	4 065	3 880	3 699	3 539	3 397	3 249	
Other fixed accesses (1)		36	36	36	36	36	35	35	34	
Wholesale accesses	2.37	14 705	14 630	14 558	14 419	14 300	14 143	14 034	13 889	
FTTx		2 746	3 005	3 377	3 785	4 192	4 523	4 859	5 217	
Copper (xDSL+PSTN)		11 960	11 624	11 181	10 635	10 108	9 621	9 175	8 671	
Quarterly ARPO (per month, in euros)										
Fixed only broadband ARPO	2.38	36,3	36,6	36,1	35,8	35,8	35,7	35,9	35,9	
yoy variance (cb)		-0,5%	0,2%	-1,1%	-3,0%	-1,6%	-2,7%	-1,0%	0,0%	
Internet features										
IPTV and satellite accesses (3)		7 308	7 395	7 484	7 612	7 712	7 785	7 856	7 910	
FTTH										
FTTH homes connectable	2.41	17 835	19 268	20 889	22 893	24 414	26 113	27 444	28 794	

(1) Including payphone.

(2) 3Q 2020 : Including reallocation of 32k customers from xDSL customer base to "LTE for fixed and others" customer base.

(3) Including a retroactive correction of -169k IPTV and satellite accesses in 2Q 2021.



EUROPE financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Europe															
Revenues by activity															
Revenues		2 711	2 685	2 681	2 544	5 392	5 229	2 737	2 636	2 838	2 715	5 576	5 351	10 968	10 580
yoy variance (cb)		-1,0%	-5,1%		-3,0%		-3,7%		-4,3%		-4,0%		-4,0%		-3,5%
Retail services (B2C+B2B)	1.09	1 836	1 831	1 818	1 765	3 655	3 596	1 855	1 771	1 858	1 781	3 713	3 552	7 368	7 147
yoy variance (cb)		-0,3%	-2,9%		-1,6%		-4,5%		-4,2%		-4,2%		-4,3%		-3,0%
Convergent services	1.02	672	695	665	682	1 337	1 377	675	673	690	667	1 365	1 340	2 702	2 717
yoy variance (cb)		3,4%	2,5%		3,0%		-0,2%		-3,4%		-1,8%		-1,8%		0,5%
Mobile only services	1.03	825	781	817	744	1 642	1 525	834	766	807	747	1 641	1 513	3 283	3 038
yoy variance (cb)		-5,3%	-8,9%		-7,1%		-8,2%		-7,4%		-7,8%		-7,8%		-7,5%
Fixed only services	1.04	290	280	284	266	574	546	277	270	278	267	555	536	1 129	1 083
yoy variance (cb)		-3,5%	-6,2%		-4,9%		-2,7%		-4,1%		-3,4%		-3,4%		-4,1%
IT & integration services	1.05	49	74	52	73	101	147	68	61	83	101	151	162	252	310
yoy variance (cb)		51,0%	39,9%		45,3%		-9,5%		21,3%		7,5%		7,5%		22,7%
Wholesale	1.06	466	478	469	474	935	952	506	480	500	492	1 007	972	1 942	1 924
yoy variance (cb)		2,5%	1,0%		1,8%		-5,3%		-1,6%		-3,5%		-3,5%		-0,9%
Equipment sales	1.07	358	331	356	280	713	611	339	355	436	409	775	764	1 488	1 375
yoy variance (cb)		-7,4%	-21,4%		-14,4%		4,8%		-6,2%		-1,4%		-1,4%		-7,6%
Other revenues	1.08	51	45	38	25	89	70	37	30	44	33	81	64	171	134
yoy variance (cb)		-11,8%	-33,4%		-21,0%		-18,8%		-24,6%		-21,9%		-21,9%		-21,5%
EBITDAaL	1.15					1 485	1 457					1 627	1 475	3 112	2 932
% of revenues						27,5%	27,9%					29,2%	27,6%	28,4%	27,7%
eCAPEX	1.20					930	761					738	1 086	1 668	1 847
% of revenues						17,3%	14,5%					13,2%	20,3%	15,2%	17,5%



EUROPE financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Europe															
Revenues by activity															
Revenues		2 646	2 583	2 535	2 581	5 181	5 164	2 610	2 583	2 875	2 833	5 485	5 415	10 665	10 579
yoy variance (cb)		-2,4%		1,8%		-0,3%		-1,1%		-1,5%		-1,3%		-0,8%	
Retail services (B2C+B2B)	1.09	1 808	1 727	1 761	1 724	3 569	3 451	1 758	1 741	1 888	1 854	3 646	3 595	7 215	7 046
yoy variance (cb)		-4,5%		-2,1%		-3,3%		-1,0%		-1,8%		-1,4%		-2,3%	
Convergent services	1.02	690	666	681	672	1 371	1 337	671	679	676	704	1 346	1 382	2 718	2 720
yoy variance (cb)		-3,6%		-1,4%		-2,5%		1,2%		4,1%		2,7%		0,1%	
Mobile only services	1.03	772	719	741	715	1 514	1 434	761	732	748	721	1 508	1 453	3 022	2 887
yoy variance (cb)		-6,9%		-3,6%		-5,3%		-3,8%		-3,5%		-3,7%		-4,5%	
Fixed only services	1.04	274	265	265	256	540	522	267	251	365	314	632	566	1 171	1 087
yoy variance (cb)		-3,3%		-3,4%		-3,3%		-5,7%		-13,9%		-10,5%		-7,2%	
IT & integration services	1.05	71	77	73	81	144	158	60	79	99	115	159	194	304	352
yoy variance (cb)		7,7%		11,0%		9,4%		31,5%		16,0%		21,8%		15,9%	
Wholesale	1.06	471	454	473	472	944	926	476	452	523	509	999	961	1 943	1 886
yoy variance (cb)		-3,7%		-0,2%		-2,0%		-5,0%		-2,8%		-3,8%		-2,9%	
Equipment sales	1.07	323	368	276	349	598	718	346	347	430	425	776	772	1 374	1 490
yoy variance (cb)		14,2%		26,8%		20,0%		0,2%		-1,0%		-0,5%		8,4%	
Other revenues	1.08	44	34	25	36	69	70	30	42	34	45	64	87	133	157
yoy variance (cb)		-22,9%		42,1%		0,9%		42,3%		31,3%		36,4%		17,9%	
EBITDAaL	1.15					1 444	1 359					1 471	1 471	2 914	2 830
% of revenues						27,9%	26,3%					26,8%	27,2%	27,3%	26,7%
eCAPEX	1.20					755	870					1 105	1 023	1 860	1 893
% of revenues						14,6%	16,8%					20,1%	18,9%	17,4%	17,9%



EUROPE
financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Spain															
Revenues by activity															
Revenues		1 318	1 287	1 306	1 216	2 624	2 503	1 310	1 237	1 328	1 211	2 639	2 448	5 263	4 951
yoY variance (cb)		-2,4%		-6,8%		-4,6%		-5,6%		-8,8%		-7,2%		-5,9%	
Retail services (B2C+B2B)	1.09	953	910	936	869	1 889	1 779	933	860	938	837	1 871	1 697	3 760	3 476
yoY variance (cb)		-4,6%		-7,2%		-5,8%		-7,7%		-10,8%		-9,3%		-7,6%	
Convergent services	1.02	530	517	518	502	1 049	1 020	518	488	525	477	1 043	965	2 092	1 984
yoY variance (cb)		-2,4%		-3,1%		-2,8%		-5,8%		-9,2%		-7,5%		-5,1%	
Mobile only services	1.03	296	267	288	250	584	517	292	252	284	242	577	495	1 161	1 012
yoY variance (cb)		-10,0%		-13,1%		-11,5%		-13,8%		-14,7%		-14,2%		-12,9%	
Fixed only services	1.04	125	124	128	114	254	238	121	118	127	115	247	233	501	471
yoY variance (cb)		-1,3%		-10,8%		-6,1%		-2,3%		-8,9%		-5,7%		-5,9%	
IT & integration services	1.05	1	2	1	2	3	4	1	2	2	2	4	4	6	8
yoY variance (cb)		48,1%		64,4%		56,3%		77,2%		-5,8%		23,8%		37,4%	
Wholesale	1.06	210	220	208	229	418	449	242	231	241	236	483	467	901	916
yoY variance (cb)		4,8%		10,4%		7,6%		-4,6%		-2,1%		-3,4%		1,7%	
Equipment sales	1.07	155	145	162	118	317	263	136	145	149	139	285	284	602	547
yoY variance (cb)		-6,3%		-27,2%		-17,0%		7,0%		-7,2%		-0,5%		-9,2%	
Other revenues	1.08	0	11	0	0	0	12	0	0	0	0	0	0	0	12
yoY variance (cb)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
EBITDAaL	1.15					787	728					859	705	1 646	1 433
% of revenues						30,0%	29,1%					32,6%	28,8%	31,3%	28,9%
eCAPEX	1.20					529	392					283	577	812	969
% of revenues						20,2%	15,7%					10,7%	23,6%	15,4%	19,6%



EUROPE
financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Spain															
Revenues by activity															
Revenues		1 282	1 188	1 213	1 180	2 495	2 368	1 231	1 176	1 225	1 176	2 456	2 352	4 951	4 720
yoY variance (cb)		-7,4%	-2,7%			-5,1%	-4,4%		-4,0%		-4,0%	-4,2%		-4,7%	
Retail services (B2C+B2B)	1.09	910	818	869	797	1 779	1 614	860	792	837	792	1 697	1 584	3 476	3 198
yoY variance (cb)		-10,2%	-8,3%			-9,2%		-7,9%		-5,4%		-6,7%		-8,0%	
Convergent services	1.02	517	469	502	465	1 020	933	488	465	477	472	965	937	1 984	1 870
yoY variance (cb)		-9,4%	-7,5%			-8,5%		-4,8%		-0,9%		-2,9%		-5,8%	
Mobile only services	1.03	267	231	250	220	517	450	252	217	242	212	495	429	1 012	880
yoY variance (cb)		-13,6%	-12,3%			-12,9%		-13,9%		-12,4%		-13,2%		-13,1%	
Fixed only services	1.04	124	116	114	110	238	225	118	107	115	103	233	210	471	435
yoY variance (cb)		-6,7%	-4,0%			-5,4%		-9,3%		-10,9%		-10,1%		-7,7%	
IT & integration services	1.05	2	3	2	3	4	6	2	4	2	4	4	8	8	14
yoY variance (cb)		41,1%	43,9%			42,6%		68,4%		99,8%		83,7%		64,1%	
Wholesale	1.06	220	215	229	228	449	443	231	228	236	229	467	457	916	900
yoY variance (cb)		-2,3%	-0,5%			-1,4%		-1,4%		-2,9%		-2,2%		-1,8%	
Equipment sales	1.07	141	155	115	155	255	310	139	156	152	155	292	311	547	621
yoY variance (cb)		10,0%	35,6%			21,5%		11,9%		1,8%		6,6%		13,6%	
Other revenues	1.08	11	1	0	0	12	0	0	0	0	1	0	1	12	1
yoY variance (cb)		-95,4%	0,0%			-96,0%		140,8%		110,7%		124,2%		-88,2%	
EBITDAaL	1.15					728	610					705	641	1 433	1 251
% of revenues						29,2%	25,8%					28,7%	27,2%	28,9%	26,5%
eCAPEX	1.20					392	457					577	523	969	980
% of revenues						15,7%	19,3%					23,5%	22,2%	19,6%	20,8%



EUROPE financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Poland															
Revenues by activity															
Revenues		643	649	612	627	1 254	1 276	646	629	666	685	1 313	1 314	2 567	2 590
yoy variance (cb)		0,9%		2,6%		1,7%		-2,7%		2,8%		0,1%		0,9%	
Retail services (B2C+B2B)	1.09	399	419	387	404	786	824	411	402	413	434	823	836	1 609	1 660
yoy variance (cb)		5,1%		4,5%		4,8%		-2,1%		5,2%		1,6%		3,2%	
Convergent services	1.02	85	97	85	95	170	192	90	99	90	101	180	200	351	392
yoy variance (cb)		13,7%		11,5%		12,6%		9,5%		12,4%		10,9%		11,8%	
Mobile only services	1.03	148	148	143	140	291	287	149	145	145	143	293	288	585	575
yoy variance (cb)		-0,3%		-2,5%		-1,4%		-2,3%		-1,2%		-1,8%		-1,6%	
Fixed only services	1.04	132	121	122	117	254	238	122	117	118	114	240	230	494	468
yoy variance (cb)		-8,1%		-4,5%		-6,4%		-4,1%		-3,5%		-3,8%		-5,1%	
IT & integration services	1.05	34	54	36	53	70	107	50	42	60	76	110	118	181	225
yoy variance (cb)		58,4%		46,4%		52,2%		-17,4%		27,3%		6,9%		24,5%	
Wholesale	1.06	130	139	126	136	255	275	132	133	125	137	257	270	512	545
yoy variance (cb)		7,3%		7,9%		7,6%		1,0%		9,5%		5,1%		6,4%	
Equipment sales	1.07	85	71	78	68	163	139	81	73	106	90	187	163	350	303
yoy variance (cb)		-16,6%		-12,3%		-14,6%		-9,4%		-15,1%		-12,6%		-13,5%	
Other revenues	1.08	29	19	21	19	50	38	23	20	22	23	45	44	95	82
yoy variance (cb)		-33,1%		-10,2%		-23,6%		-11,9%		6,8%		-2,8%		-13,7%	
EBITDAaL	1.15					295	319					316	312	611	632
% of revenues						23,5%	25,0%					24,1%	23,8%	23,8%	24,4%
eCAPEX	1.20					215	186					168	220	383	405
% of revenues						17,1%	14,5%					12,8%	16,7%	14,9%	15,7%



EUROPE financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Poland															
Revenues by activity															
Revenues		617	642	624	652	1 241	1 294	611	632	668	687	1 280	1 319	2 521	2 613
<i>yoy variance (cb)</i>		4,1%		4,5%		4,3%		3,3%		2,8%		3,1%		3,7%	
Retail services (B2C+B2B)	1.09	399	410	402	421	802	830	391	423	424	453	815	876	1 616	1 706
<i>yoy variance (cb)</i>		2,7%		4,5%		3,6%		8,2%		6,9%		7,5%		5,6%	
Convergent services	1.02	92	105	94	108	187	213	96	112	99	113	195	225	381	438
<i>yoy variance (cb)</i>		13,7%		14,8%		14,3%		16,8%		14,5%		15,6%		15,0%	
Mobile only services	1.03	140	139	139	144	279	283	141	149	139	145	281	294	560	577
<i>yoy variance (cb)</i>		-1,1%		3,3%		1,1%		5,7%		4,0%		4,9%		3,0%	
Fixed only services	1.04	115	111	116	109	231	220	113	106	111	105	224	211	456	431
<i>yoy variance (cb)</i>		-3,8%		-6,2%		-5,0%		-6,5%		-5,1%		-5,8%		-5,4%	
IT & integration services	1.05	51	55	53	59	104	115	41	56	74	90	115	145	219	260
<i>yoy variance (cb)</i>		7,7%		12,9%		10,3%		37,5%		20,4%		26,5%		18,8%	
Wholesale	1.06	132	132	135	132	267	264	129	108	134	108	263	216	531	480
<i>yoy variance (cb)</i>		-0,5%		-2,3%		-1,4%		-16,8%		-19,0%		-17,9%		-9,6%	
Equipment sales	1.07	67	76	68	73	135	149	71	75	88	97	159	172	295	321
<i>yoy variance (cb)</i>		12,2%		7,4%		9,8%		5,4%		10,2%		8,1%		8,9%	
Other revenues	1.08	19	25	19	26	37	52	20	26	23	29	43	55	80	107
<i>yoy variance (cb)</i>		36,6%		41,4%		39,0%		30,7%		26,9%		28,7%		33,5%	
EBITDAaL	1.15					310	323					304	327	614	650
% of revenues						25,0%	25,0%					23,7%	24,8%	24,3%	24,9%
eCAPEX	1.20					181	195					214	185	395	381
% of revenues						14,5%	15,1%					16,7%	14,0%	15,7%	14,6%



EUROPE

financial KPIs

(in millions of euros)

Glossary

	2020													
	1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20

Belgium & Luxembourg

Revenues by activity

Revenues	328	334	329	303	656	637	337	335	369	343	707	678	1 363	1 315	
yoy variance (cb)	1,9%		-7,9%		-3,0%		-0,6%		-7,2%		-4,0%		-3,5%		
Retail services (B2C+B2B)	1.09	215	225	216	221	431	446	225	231	223	230	447	460	879	906
yoy variance (cb)	4,6%		2,1%		3,4%		2,6%		3,0%		2,8%		3,1%		
Convergent services	1.02	38	52	41	55	79	106	44	57	48	58	93	114	172	221
yoy variance (cb)	35,8%		33,2%		34,5%		27,6%		20,0%		23,6%		28,6%		
Mobile only services	1.03	154	148	153	142	308	291	155	150	150	145	306	295	614	585
yoy variance (cb)	-3,9%		-7,2%		-5,5%		-3,7%		-3,7%		-3,7%		-4,6%		
Fixed only services	1.04	13	14	12	15	25	29	14	14	13	16	27	31	52	60
yoy variance (cb)	11,5%		20,4%		15,8%		5,6%		21,0%		13,2%		14,4%		
IT & integration services	1.05	10	10	10	10	20	20	11	10	11	10	22	20	41	40
yoy variance (cb)	8,9%		-4,8%		1,9%		-11,4%		-1,1%		-6,4%		-2,5%		
Wholesale	1.06	67	65	72	53	139	119	73	64	77	63	150	127	289	246
yoy variance (cb)	-2,1%		-26,0%		-14,6%		-12,7%		-17,3%		-15,0%		-14,8%		
Equipment sales	1.07	31	33	30	23	61	56	30	33	53	43	83	76	144	132
yoy variance (cb)	4,4%		-21,9%		-8,4%		12,3%		-19,5%		-8,1%		-8,3%		
Other revenues	1.08	15	11	10	5	25	16	10	7	17	7	27	15	51	31
yoy variance (cb)	-25,4%		-50,9%		-35,8%		-23,9%		-57,0%		-44,9%		-40,5%		

EBITDAaL	1.15				136	148					163	175	299	323
% of revenues					20,7%	23,3%					23,1%	25,9%	21,9%	24,6%
eCAPEX	1.20				80	65					100	113	180	178
% of revenues					12,2%	10,2%					14,2%	16,6%	13,2%	13,5%



EUROPE
financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Belgium & Luxembourg															
Revenues by activity															
Revenues		334	330	303	325	637	656	335	346	343	361	678	708	1 315	1 363
yoy variance (cb)						-1,0%	7,5%		3,0%		3,3%	5,3%		4,3%	3,7%
Retail services (B2C+B2B)	1.09	225	229	221	232	446	461	231	242	230	243	460	484	906	945
yoy variance (cb)						1,9%	4,9%		3,4%		4,8%	5,7%		5,2%	4,3%
Convergent services	1.02	52	60	55	63	106	124	57	65	58	67	114	131	221	255
yoy variance (cb)						16,9%	15,5%		16,2%		14,6%	15,1%		14,9%	15,5%
Mobile only services	1.03	148	141	142	141	291	282	150	149	145	147	295	297	585	579
yoy variance (cb)						-4,8%	-0,8%		-2,9%		-0,4%	1,8%		0,7%	-1,1%
Fixed only services	1.04	14	17	15	17	29	34	14	18	16	19	31	37	60	71
yoy variance (cb)						20,3%	18,9%		19,6%		23,5%	14,7%		18,9%	19,2%
IT & integration services	1.05	10	10	10	10	20	21	10	10	10	10	20	20	40	40
yoy variance (cb)						-2,5%	8,7%		2,9%		-0,7%	-6,0%		-3,4%	-0,3%
Wholesale	1.06	65	55	53	58	119	113	64	66	63	63	127	129	246	242
yoy variance (cb)						-16,0%	8,5%		-4,9%		3,0%	-0,5%		1,3%	-1,7%
Equipment sales	1.07	33	41	23	29	56	70	33	26	43	45	76	71	132	141
yoy variance (cb)						25,3%	24,4%		24,9%		-22,6%	5,7%		-6,7%	6,7%
Other revenues	1.08	11	6	5	6	16	12	7	13	7	10	15	23	31	35
yoy variance (cb)						-49,5%	30,7%		-24,6%		75,5%	42,6%		59,2%	15,6%
EBITDAaL	1.15					148	161					175	192	324	353
% of revenues						23,3%	24,6%					25,9%	27,1%	24,6%	25,9%
eCAPEX	1.20					65	81					113	123	178	204
% of revenues						10,2%	12,4%					16,6%	17,4%	13,5%	15,0%



EUROPE

financial KPIs

(in millions of euros)

Glossary

	2020													
	1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20

Central Europe

Revenues by activity

Revenues	428	421	440	402	868	823	452	442	481	481	932	923	1 801	1 746	
yoy variance (cb)		-1,7%		-8,7%		-5,2%		-2,1%		0,1%		-0,9%		-3,0%	
Retail services (B2C+B2B)	1.09	269	276	279	271	548	547	287	278	285	281	571	558	1 120	1 106
yoy variance (cb)		2,7%		-2,9%		-0,2%		-3,2%		-1,3%		-2,3%		-1,2%	
Convergent services	1.02	18	29	20	30	39	59	23	30	27	31	50	61	89	120
yoy variance (cb)		57,0%		46,5%		51,5%		33,5%		15,0%		23,5%		35,8%	
Mobile only services	1.03	226	219	232	212	459	430	238	219	227	217	465	436	924	866
yoy variance (cb)		-3,3%		-8,9%		-6,1%		-8,0%		-4,7%		-6,4%		-6,3%	
Fixed only services	1.04	20	21	21	20	42	41	21	21	20	21	41	42	83	83
yoy variance (cb)		3,0%		-3,8%		-0,4%		-2,1%		6,6%		2,1%		0,8%	
IT & integration services	1.05	4	8	5	9	9	17	5	7	10	12	15	19	24	36
yoy variance (cb)		87,3%		77,0%		81,7%		55,5%		15,8%		28,3%		48,4%	
Wholesale	1.06	66	60	67	59	133	118	68	59	64	61	132	120	265	238
yoy variance (cb)		-9,5%		-12,7%		-11,1%		-13,1%		-4,8%		-9,1%		-10,1%	
Equipment sales	1.07	86	82	86	70	173	152	93	103	127	137	219	241	392	393
yoy variance (cb)		-4,8%		-18,5%		-11,6%		11,7%		8,1%		9,6%		0,2%	
Other revenues	1.08	7	3	7	2	14	5	5	2	5	2	10	5	24	9
yoy variance (cb)		-57,0%		-76,3%		-66,8%		-47,6%		-55,9%		-52,0%		-60,8%	

Revenues by country

Revenues	428	421	440	402	868	823	452	442	481	481	932	923	1 801	1 746
Romania	265	257	268	242	534	499	279	273	299	304	578	577	1 112	1 076
Slovakia	132	132	138	129	271	261	138	136	147	144	285	280	556	541
Moldova	33	34	35	32	68	66	37	36	36	35	73	71	141	137
Eliminations	(2)	(2)	(2)	(1)	(4)	(3)	(2)	(3)	(2)	(2)	(4)	(4)	(8)	(7)
EBITDAaL	1.15				267	261					289	283	556	544
% of revenues					30,8%	31,7%					31,0%	30,6%	30,9%	31,2%
eCAPEX	1.20				107	118					186	177	293	295
% of revenues					12,3%	14,3%					20,0%	19,1%	16,3%	16,9%

Eliminations Europe

Eliminations of revenues	(6)	(6)	(5)	(4)	(10)	(10)	(9)	(7)	(6)	(5)	(15)	(12)	(25)	(22)
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EUROPE financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Central Europe															
Revenues by activity															
Revenues		419	428	399	428	817	856	440	436	643	612	1 083	1 048	1 901	1 904
yoy variance (cb)		2,1%		7,5%		4,7%		-0,9%		-4,8%		-3,2%		0,2%	
Retail services (B2C+B2B)	1.09	274	270	269	275	543	545	276	284	398	367	674	651	1 217	1 196
yoy variance (cb)		-1,5%		2,3%		0,4%		3,0%		-7,8%		-3,4%		-1,7%	
Convergent services	1.02	29	32	30	36	59	67	30	38	42	52	73	89	131	157
yoy variance (cb)		9,4%		19,9%		14,7%		23,9%		21,7%		22,6%		19,1%	
Mobile only services	1.03	217	208	210	211	427	419	218	216	221	216	438	433	865	852
yoy variance (cb)		-4,0%		0,4%		-1,8%		-0,5%		-2,0%		-1,3%		-1,5%	
Fixed only services	1.04	21	22	20	20	41	42	21	21	123	88	143	108	185	150
yoy variance (cb)		3,5%		0,2%		1,8%		-1,1%		-28,5%		-24,5%		-18,6%	
IT & integration services	1.05	8	9	9	8	17	17	7	10	12	11	19	21	36	38
yoy variance (cb)		13,5%		-6,3%		3,1%		30,9%		-7,8%		6,9%		5,2%	
Wholesale	1.06	59	57	59	58	118	116	59	59	95	113	154	171	272	287
yoy variance (cb)		-3,2%		-0,7%		-2,0%		-0,5%		18,2%		11,1%		5,4%	
Equipment sales	1.07	82	97	70	92	151	189	103	90	146	128	249	218	401	407
yoy variance (cb)		18,7%		32,0%		24,8%		-12,1%		-12,6%		-12,4%		1,7%	
Other revenues	1.08	3	2	2	3	5	6	2	3	4	5	6	8	11	14
yoy variance (cb)		-17,3%		101,2%		25,4%		27,9%		31,4%		30,0%		27,9%	
Revenues by country															
Revenues		419	428	399	428	817	856	440	436	643	612	1 083	1 048	1 901	1 904
Romania		257	264	242	268	499	532	273	273	465	430	738	703	1 238	1 235
Slovakia		132	133	129	130	261	263	136	131	144	148	280	278	541	542
Moldova		31	32	29	31	60	64	34	34	35	36	69	70	129	133
Eliminations		(2)	(2)	(2)	(1)	(3)	(3)	(2)	(1)	(2)	(1)	(4)	(3)	(7)	(6)
EBITDAaL	1.15					257	264					287	312	544	576
% of revenues						31,4%	30,9%					26,5%	29,7%	28,6%	30,2%
eCAPEX	1.20					117	136					201	192	319	328
% of revenues						14,4%	15,9%					18,6%	18,4%	16,8%	17,2%
Eliminations Europe															
Eliminations of revenues		(5)	(5)	(4)	(5)	(10)	(10)	(7)	(8)	(5)	(4)	(12)	(12)	(22)	(22)



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021			
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21

Europe - Convergent KPIs (1)

Customer base

B2C convergent customers (excl. MVNOs)	2.10	5 023	5 018	5 098	5 213	5 278	5 327	5 378	5 628
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(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.

Spain - Convergent KPIs

Customer base

Convergent customers (excl. MVNOs)	2.10	2 994	2 949	2 962	3 000	3 011	3 020	3 027	3 018
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Number of mobile accesses per convergent offer

Quarterly ARPO (per month, in euros)

Convergent ARPO	2.11	58,3	57,5	56,6	54,6	53,3	52,8	52,7	53,6
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yoy variance (cb)

		0,3%	-0,1%	-2,4%	-7,6%	-8,4%	-8,1%	-6,8%	-1,8%
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Poland - Convergent KPIs

Customer base

Convergent customers (excl. MVNOs)	2.10	1 387	1 410	1 441	1 483	1 503	1 517	1 531	1 552
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Number of mobile lines per convergent offer

Quarterly ARPO (per month, in PLN)

Convergent ARPO	2.11	104,8	105,4	105,5	107,2	109,6	111,4	113,3	113,2
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yoy variance (cb)

		3,3%	3,4%	2,0%	4,2%	4,6%	5,6%	7,4%	5,6%
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Belgium & Luxembourg - Convergent KPIs

Customer base

B2C convergent customers (excl. MVNOs)	2.10	256	264	279	289	304	314	325	333
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Belgium quarterly ARPO (per month, in euros)

B2C convergent ARPO	2.11	75,9	75,6	75,4	73,6	73,8	73,6	73,1	72,7
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yoy variance (cb)

		-1,9%	-1,5%	-3,0%	-4,0%	-2,8%	-2,7%	-3,1%	-1,3%
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Central Europe - Convergent KPIs (1)

Customer base

Convergent customers (excl. MVNOs)	2.10	386	395	417	441	461	476	495	725
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(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Europe - Mobile KPIs (1)										
Customer base										
Mobile accesses (excl. MVNOs) - by type of billing	2.20	50 647	50 098	50 955	50 934	50 895	51 398	52 420	53 494	
Contract (2)	2.21	36 894	37 009	37 581	38 029	38 313	38 765	39 616	40 995	
M2M	2.23	6 214	6 459	6 809	7 165	7 386	7 748	8 410	8 841	
Excluding M2M		30 679	30 550	30 772	30 864	30 927	31 017	31 206	32 154	
Prepaid	2.22	13 753	13 089	13 374	12 906	12 581	12 633	12 804	12 499	
Mobile accesses (excl. MVNOs) - by offer	2.20	50 647	50 098	50 955	50 934	50 895	51 398	52 420	53 494	
Convergent	2.24	9 567	9 541	9 728	10 020	10 180	10 317	10 458	10 968	
Mobile only	2.25	41 080	40 557	41 227	40 915	40 715	41 081	41 961	42 525	
M2M	2.23	6 214	6 459	6 809	7 165	7 386	7 748	8 410	8 841	
Contract excluding M2M (2)		21 113	21 009	21 043	20 844	20 747	20 700	20 747	21 186	
Prepaid	2.22	13 753	13 089	13 374	12 906	12 581	12 633	12 804	12 499	

(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.

(2) Including a cleaning of inactive base of -224k mobile contract customers in Slovakia in 4Q 2020.

Spain - Mobile KPIs

Customer base	2.20	2020				2021			
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21
Mobile accesses (excl. MVNOs) - by type of billing									
Contract	2.21	13 693	13 651	13 780	13 979	14 086	14 234	14 469	14 607
M2M	2.23	2 351	2 428	2 531	2 646	2 730	2 841	3 001	3 129
Excluding M2M		11 342	11 223	11 249	11 333	11 357	11 393	11 469	11 477
Prepaid	2.22	2 416	2 212	2 241	1 934	1 825	1 839	1 769	1 719
Mobile accesses (excl. MVNOs) - by offer	2.20	16 109	15 863	16 021	15 913	15 912	16 072	16 238	16 325
Convergent	2.24	5 871	5 787	5 849	5 994	6 072	6 147	6 224	6 278
Mobile only	2.25	10 238	10 076	10 172	9 919	9 840	9 925	10 015	10 048
M2M	2.23	2 351	2 428	2 531	2 646	2 730	2 841	3 001	3 129
Contract excluding M2M		5 471	5 435	5 400	5 339	5 285	5 246	5 245	5 200
Prepaid	2.22	2 416	2 212	2 241	1 934	1 825	1 839	1 769	1 719
Market share									
Mobile volume market share (in %)	2.27	24,3%	23,9%	23,7%	23,3%	23,1%	23,0%	na	na
Quarterly churn									
Contract churn excluding M2M	2.29	21,2%	13,8%	21,5%	23,0%	20,5%	17,2%	16,5%	16,9%
Quarterly ARPO (per month, in euros)									
Mobile only blended ARPO	2.28	11,5	11,1	11,3	11,2	11,0	10,7	10,6	10,6
yoy variance (cb)		-6,4%	-6,8%	-6,4%	-5,9%	-3,8%	-3,8%	-5,6%	-5,4%
Contract ARPO		14,8	14,2	14,2	13,8	13,4	12,8	12,6	12,4
Prepaid ARPO		4,2	3,7	4,2	4,5	4,4	4,5	4,9	5,1
Network coverage									
% 4G coverage of population		97%	97,3%	98%	98%	98%	98%	98%	98%



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Poland - Mobile KPIs										
Customer base										
Mobile accesses (excl. MVNOs) - by type of billing	2.20	15 436	15 487	15 669	15 752	15 800	16 047	16 590	16 800	
Contract	2.21	10 342	10 504	10 749	10 892	11 017	11 193	11 679	11 847	
M2M	2.23	1 710	1 823	1 987	2 046	2 111	2 221	2 632	2 749	
Excluding M2M		8 632	8 681	8 763	8 846	8 906	8 972	9 047	9 098	
Prepaid	2.22	5 095	4 982	4 920	4 860	4 783	4 855	4 910	4 953	
Mobile accesses (excl. MVNOs) - by offer	2.20	15 436	15 487	15 669	15 752	15 800	16 047	16 590	16 800	
Convergent	2.24	2 612	2 651	2 713	2 787	2 823	2 848	2 871	2 900	
Mobile only	2.25	12 825	12 835	12 957	12 965	12 977	13 199	13 718	13 900	
M2M	2.23	1 710	1 823	1 987	2 046	2 111	2 221	2 632	2 749	
Contract excluding M2M		6 020	6 029	6 050	6 060	6 083	6 124	6 176	6 198	
Prepaid	2.22	5 095	4 982	4 920	4 860	4 783	4 855	4 910	4 953	
Market share										
Mobile volume market share (in %) (1)	2.27	28,3%	28,3%	28,4%	28,3%	28,3%	28,5%	28,9%	na	
Quarterly churn										
Contract churn excluding M2M	2.29	10,1%	8,4%	8,9%	9,1%	9,3%	7,5%	7,1%	9,3%	
Quarterly ARPO (per month, in PLN)										
Mobile only blended ARPO	2.28	19,5	19,3	19,9	19,8	19,6	20,1	20,7	20,3	
yoy variance (cb)		-2,4%	-3,9%	-2,3%	-0,7%	0,1%	4,1%	4,0%	2,4%	
Mobile only contract ARPO		26,3	25,5	25,9	25,6	25,6	26,0	26,7	26,3	
Mobile only prepaid ARPO		11,6	11,9	12,5	12,7	11,9	12,6	13,1	12,9	
Network coverage										
% 4G coverage of population		100%	100%	100%	100%	100%	100%	100%	100%	

(1) 4Q 2021 : Adjustment of 1Q 2021 and 2Q 2021 market shares to data updated retroactively by the local regulator.



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Belgium & Luxembourg - Mobile KPIs										
Customer base										
Mobile accesses (excl. MVNOs) - by type of billing	2.20	4 728	4 740	4 824	4 906	4 961	5 061	5 144	5 232	
Contract	2.21	4 202	4 242	4 332	4 428	4 503	4 615	4 704	4 809	
M2M	2.23	1 500	1 531	1 599	1 670	1 723	1 814	1 864	1 946	
Excluding M2M		2 702	2 711	2 732	2 758	2 781	2 800	2 840	2 863	
Prepaid	2.22	526	497	492	478	458	446	440	423	
Mobile accesses (excl. MVNOs) - by offer	2.20	4 728	4 740	4 824	4 906	4 961	5 061	5 144	5 232	
B2C convergent	2.24	391	402	435	463	488	505	526	540	
Mobile only	2.25	4 338	4 338	4 388	4 443	4 473	4 556	4 618	4 692	
M2M	2.23	1 500	1 531	1 599	1 670	1 723	1 814	1 864	1 946	
Contract excluding M2M		2 311	2 310	2 297	2 295	2 293	2 296	2 314	2 323	
Prepaid	2.22	526	497	492	478	458	446	440	423	
Belgium quarterly ARPO (per month, in euros)										
Mobile only blended ARPO	2.28	17,7	17,2	18,2	17,5	17,4	17,4	18,3	17,8	
yoY variance (cb)		-1,3%	-3,7%	-0,6%	-1,4%	-1,9%	0,8%	0,6%	1,6%	
Mobile only contract ARPO		20,3	19,7	20,5	19,8	19,6	19,6	20,5	19,9	
Mobile only prepaid ARPO		6,7	6,4	7,4	6,9	6,4	6,5	7,1	6,8	
Belgium network coverage										
% 4G coverage of population		100%	100%	100%	100%	100%	100%	100%	100%	

Central Europe - Mobile KPIs (1)

Customer base									
Mobile accesses (excl. MVNOs) - by type of billing	2.20	14 373	14 009	14 441	14 363	14 222	14 217	14 447	15 136
Contract (2)	2.21	8 657	8 611	8 720	8 729	8 707	8 724	8 763	9 732
M2M	2.23	652	676	692	802	823	872	913	1 016
Excluding M2M		8 004	7 935	8 027	7 926	7 884	7 852	7 850	8 716
Prepaid	2.22	5 716	5 397	5 721	5 635	5 516	5 493	5 684	5 405
Mobile accesses (excl. MVNOs) - by offer	2.20	14 373	14 009	14 441	14 363	14 222	14 217	14 447	15 136
Convergent	2.24	694	701	732	775	797	818	837	1 251
Mobile only	2.25	13 679	13 308	13 709	13 588	13 425	13 400	13 610	13 885
M2M	2.23	652	676	692	802	823	872	913	1 016
Contract excluding M2M (2)		7 311	7 235	7 295	7 151	7 087	7 035	7 013	7 465
Prepaid	2.22	5 716	5 397	5 721	5 635	5 516	5 493	5 684	5 405
Mobile accesses (excl. MVNOs) - by country	2.20	14 373	14 009	14 441	14 363	14 222	14 217	14 447	15 136
Romania		9 551	9 327	9 712	9 809	9 716	9 702	9 860	10 641
Slovakia (2)		2 752	2 729	2 715	2 552	2 519	2 501	2 490	2 478
Moldova		2 070	1 953	2 014	2 003	1 987	2 015	2 097	2 017
Network coverage (% 4G coverage of population)									
Romania		99%	99%	99%	99%	99%	99%	99%	99%
Slovakia		96%	96%	96%	99%	99%	99%	99%	99%
Moldova		98%	99%	99%	99%	99%	99%	99%	99%

(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.

(2) Including a cleaning of inactive base of -224K mobile contract customers in Slovakia in 4Q 2020.



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Europe - Fixed KPIs (1)										
Customer base										
Fixed accesses	2.30	10 774	10 702	10 765	10 873	10 895	10 898	10 935	12 779	
Retail accesses	2.31	9 635	9 535	9 551	9 625	9 610	9 588	9 596	11 421	
Fixed broadband accesses - by technology	2.32	7 539	7 529	7 625	7 772	7 834	7 873	7 939	8 925	
FTTH and cable		4 354	4 395	4 551	4 748	4 896	5 006	5 139	5 727	
xDSL		2 199	2 125	2 035	1 954	1 868	1 791	1 716	1 972	
LTE for fixed and others		986	1 010	1 039	1 069	1 069	1 076	1 084	1 227	
Fixed broadband accesses - by offer	2.32	7 539	7 529	7 625	7 772	7 834	7 873	7 939	8 925	
Convergent	2.34	5 023	5 018	5 098	5 213	5 278	5 327	5 378	5 628	
Broadband only	2.35	2 516	2 512	2 527	2 558	2 556	2 546	2 561	3 297	
Fixed narrowband accesses	2.36	2 095	2 005	1 926	1 853	1 776	1 715	1 657	2 496	
Wholesale accesses	2.37	1 139	1 168	1 213	1 248	1 285	1 310	1 339	1 358	
Internet features										
IPTV and satellite accesses		2 685	2 654	2 705	2 735	2 725	2 707	2 712	3 857	
FTTH and cable										
FTTH and cable homes connectable	2.41	22 669	23 009	23 456	23 851	24 300	24 805	25 319	26 316	
o/w FTTH homes connectable		21 446	21 848	22 310	22 741	23 220	23 773	24 287	25 364	

(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.

Spain - Fixed KPIs

Customer base									
Fixed accesses	2.30	4 658	4 648	4 733	4 824	4 874	4 898	4 945	4 970
Retail accesses	2.31	4 016	3 966	3 992	4 032	4 033	4 024	4 034	4 032
Fixed broadband accesses - by technology	2.32	4 016	3 966	3 992	4 032	4 033	4 024	4 034	4 032
FTTH and cable		3 208	3 192	3 265	3 355	3 405	3 433	3 476	3 507
xDSL		667	625	576	530	487	448	414	384
LTE for fixed and others		140	149	150	147	142	143	144	141
Fixed broadband accesses - by offer	2.32	4 016	3 966	3 992	4 032	4 033	4 024	4 034	4 032
Convergent	2.34	2 994	2 949	2 962	3 000	3 011	3 020	3 027	3 018
Broadband only	2.35	1 021	1 017	1 029	1 032	1 023	1 004	1 006	1 014
Wholesale accesses	2.37	642	683	741	792	840	874	911	938
Quarterly ARPO (per month, in euros)									
Fixed only broadband ARPO	2.38	30,8	29,4	29,3	28,2	27,3	26,3	26,2	25,7
yoy variance (cb)		-1,3%	-5,4%	-2,1%	-6,3%	-11,6%	-10,3%	-10,7%	-8,7%
Internet features									
IPTV and satellite accesses		698	672	716	725	703	681	693	690
FTTH and cable									
FTTH and cable homes connectable	2.41	15 000	15 069	15 218	15 315	15 461	15 689	15 896	16 054
o/w FTTH homes connectable		14 475	14 604	14 772	14 894	15 045	15 284	15 501	15 663



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Poland - Fixed KPIs										
Customer base										
Fixed accesses	2.30	5 075	5 023	4 965	4 921	4 841	4 779	4 728	4 680	
Retail accesses	2.31	4 578	4 538	4 493	4 464	4 397	4 344	4 300	4 260	
Fixed Broadband accesses - by technology	2.32	2 616	2 638	2 662	2 702	2 711	2 719	2 729	2 746	
FTTH		564	608	662	725	779	827	880	945	
xDSL		1 460	1 427	1 387	1 349	1 305	1 267	1 226	1 177	
LTE for fixed and others		592	602	614	628	627	625	624	624	
Fixed broadband accesses - by offer	2.32	2 616	2 638	2 662	2 702	2 711	2 719	2 729	2 746	
Convergent	2.34	1 387	1 410	1 441	1 483	1 503	1 517	1 531	1 552	
Broadband only	2.35	1 230	1 228	1 221	1 220	1 208	1 202	1 199	1 194	
Fixed narrowband accesses (1)	2.36	1 962	1 900	1 831	1 762	1 686	1 624	1 570	1 514	
Wholesale accesses	2.37	497	485	472	457	445	436	428	419	
Market share										
Broadband volume market share (in %)	2.39	28,3%	28,3%	28,3%	28,3%	28,3%	28,2%	28,1%	na	
Quarterly ARPO (per month, in PLN)										
Fixed only broadband ARPO	2.38	56,7	58,0	58,7	58,7	58,8	59,2	59,5	60,5	
yoY variance (cb)		2,2%	5,6%	6,4%	4,7%	3,6%	2,2%	1,3%	3,1%	
Internet features										
IPTV and satellite accesses		994	996	1 001	1 015	1 017	1 018	1 008	995	
FTTH										
FTTH homes connectable	2.41	4 393	4 602	4 793	4 998	5 174	5 379	5 611	5 934	

(1) Including payphone.



EUROPE operational KPIs

(accesses in thousands)	Glossary	2020				2021				
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	
Belgium & Luxembourg - Fixed KPIs										
Customer base										
Fixed accesses	2.30	435	415	422	439	461	478	491	503	
Fixed broadband accesses - by technology	2.32	301	310	326	348	371	387	404	416	
FTTH and cable		291	299	316	337	360	377	394	406	
xDSL		11	11	10	10	10	11	10	11	
LTE for fixed and others		0	0	0	0	0	0	0	0	
Fixed broadband accesses - by offer	2.32	301	310	326	348	371	387	404	416	
B2C convergent	2.34	256	264	279	289	304	314	325	333	
Broadband only	2.35	45	46	48	59	67	73	79	84	
Fixed narrowband accesses	2.36	134	105	95	91	90	91	87	86	
Internet features										
IPTV and satellite accesses		245	247	253	259	267	274	280	295	

Central Europe - Fixed KPIs (1)

Customer base	2.30	606	616	645	689	719	743	772	2 626
		606	616	645	689	719	743	772	1 731
Fixed accesses									
Fixed broadband accesses - by technology	2.32	291	296	308	331	352	370	390	869
FTTH and cable		61	61	63	65	66	66	66	400
xDSL		254	259	275	294	301	307	316	462
LTE for fixed and others		0	0	0	0	0	0	0	0
Fixed broadband accesses - by offer	2.32	606	616	645	689	719	743	772	1 731
Convergent	2.34	386	395	417	441	461	476	495	725
Broadband only	2.35	220	221	229	248	258	267	277	1 005
Fixed narrowband accesses	2.36								896
Fixed broadband accesses - by country	2.32	606	616	645	689	719	743	772	1 731
Romania		341	344	355	376	391	404	422	1 366
Slovakia		207	214	231	250	263	272	280	292
Moldova		57	58	60	63	65	67	69	72
Internet features									
IPTV and satellite accesses		747	738	736	737	738	733	731	1 876
FTTH and cable									
FTTH and cable homes connectable	2.41	3 276	3 337	3 445	3 538	3 666	3 737	3 812	4 328
o/w FTTH homes connectable		2 578	2 641	2 745	2 849	3 001	3 111	3 175	3 767

(1) Including Telekom Romania Communications (TKR) accesses since 4Q 2021.



AFRICA & MIDDLE EAST financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Revenues by activity															
Revenues		1 360	1 445	1 382	1 401	2 742	2 845	1 402	1 474	1 399	1 515	2 801	2 989	5 543	5 834
yoY variance (cb)		6,2%		1,3%		3,8%		5,1%		8,3%		6,7%		5,2%	
Retail services (B2C+B2B)	1.09	1 131	1 233	1 156	1 210	2 287	2 444	1 179	1 263	1 177	1 301	2 356	2 563	4 644	5 007
yoY variance (cb)		9,0%		4,7%		6,8%		7,1%		10,5%		8,8%		7,8%	
Convergent services	1.02	0	0	0	0	0	0	0	0	0	0	0	0	0	0
yoY variance (cb)		0,0%		0,0%		0,0%		0,0%		0,0%		0,0%		0,0%	0,0%
Mobile only services	1.03	1 009	1 094	1 030	1 070	2 039	2 164	1 053	1 116	1 051	1 140	2 104	2 257	4 143	4 420
yoY variance (cb)		8,4%		3,9%		6,1%		6,0%		8,5%		7,3%		6,7%	
Fixed only services	1.04	119	133	123	137	242	270	122	140	123	152	245	292	487	562
yoY variance (cb)		12,0%		10,8%		11,4%		15,3%		23,7%		19,5%		15,5%	
IT & integration services	1.05	3	6	3	4	6	11	4	6	4	9	8	14	14	25
yoY variance (cb)		94,2%		49,1%		73,3%		35,8%		123,0%		77,0%		75,4%	
Wholesale	1.06	199	181	192	161	392	342	193	176	179	177	372	353	764	695
yoY variance (cb)		-9,5%		-16,0%		-12,7%		-8,7%		-1,5%		-5,2%		-9,0%	
Equipment sales	1.07	22	20	24	20	46	40	21	22	28	27	49	49	95	89
yoY variance (cb)		-7,4%		-18,3%		-13,1%		3,4%		-3,8%		-0,7%		-6,8%	
Other revenues	1.08	7	10	10	9	17	19	9	14	15	10	24	24	41	43
yoY variance (cb)		42,8%		-8,7%		13,5%		48,3%		-29,4%		0,6%		6,0%	
Revenues by country															
Revenues		1 360	1 445	1 382	1 401	2 742	2 845	1 402	1 474	1 399	1 515	2 801	2 989	5 543	5 834
Sonatel Subgroup (1) (2)		437	451	442	444	879	895	443	469	437	474	879	943	1 758	1 838
o/w Senegal		189	186	194	179	383	365	201	192	195	198	396	391	779	756
o/w Mali		151	155	151	154	302	309	152	160	156	160	308	320	610	629
o/w Guinea		88	99	87	98	175	197	81	101	77	98	158	199	332	396
Ivory Coast Subgroup (3)		292	321	294	315	586	636	296	336	311	356	608	692	1 194	1 328
o/w Ivory Coast		203	222	205	215	408	437	206	229	219	243	425	472	833	909
o/w Burkina Faso		78	85	79	86	158	171	80	91	82	98	163	189	320	360
Egypt		203	225	208	215	412	440	209	226	210	225	419	451	831	891
Morocco		146	153	144	143	290	295	155	155	155	161	309	316	599	611
Jordan (1)		99	98	102	101	201	200	100	97	93	95	193	192	394	392
Cameroon		77	80	78	79	154	159	79	83	78	87	157	170	312	329
Democratic Republic of Congo (DRC)		71	76	79	67	150	143	80	69	76	69	155	138	306	280
Others (4)		47	53	48	51	95	105	50	54	53	62	104	115	199	220
Eliminations		(12)	(13)	(13)	(15)	(25)	(27)	(11)	(14)	(13)	(14)	(24)	(28)	(49)	(56)
EBITDAaL	1.15					871	935					915	1 030	1 785	1 964
% of revenues						31,8%	32,9%					32,7%	34,5%	32,2%	33,7%
eCAPEX	1.20					420	449					557	587	977	1 036
% of revenues						15,3%	15,8%					19,9%	19,6%	17,6%	17,8%

(1) Data not disclosed : data not yet released by the legal entity.

(2) Sonatel Subgroup: Senegal, Mali, Guinea, Guinea-Bissau and Sierra Leone.

(3) Ivory Coast Subgroup: Ivory Coast, Burkina Faso and Liberia.

(4) Mainly Botswana, Madagascar, Central African Republic (CAR).



AFRICA & MIDDLE EAST financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Revenues by activity															
Revenues		1 389	1 488	1 359	1 555	2 748	3 043	1 474	1 652	1 548	1 687	3 022	3 338	5 770	6 381
yoY variance (cb)		7,1%		14,4%		10,7%		12,0%		9,0%		10,5%		10,6%	
Retail services (B2C+B2B)	1.09	1 185	1 301	1 174	1 359	2 359	2 660	1 261	1 450	1 326	1 469	2 587	2 919	4 945	5 579
yoY variance (cb)		9,8%		15,8%		12,8%		15,0%		10,8%		12,9%		12,8%	
Convergent services	1.02	0	0	0	0	0	0	0	0	0	0	0	0	0	0
yoY variance (cb)		0,0%		0,0%		0,0%		0,0%		0,0%		0,0%		0,0%	0,0%
Mobile only services	1.03	1 047	1 137	1 033	1 192	2 080	2 329	1 110	1 271	1 160	1 284	2 270	2 555	4 351	4 884
yoY variance (cb)		8,5%		15,4%		11,9%		14,5%		10,6%		12,5%		12,2%	
Fixed only services	1.04	131	160	134	158	265	318	145	168	156	178	301	347	566	664
yoY variance (cb)		21,8%		18,0%		19,9%		16,1%		14,2%		15,1%		17,3%	
IT & integration services	1.05	6	4	7	9	13	13	6	11	9	7	15	17	28	31
yoY variance (cb)		-31,2%		32,4%		1,6%		82,2%		-27,8%		15,4%		9,0%	
Wholesale	1.06	173	153	156	157	329	310	177	166	181	178	358	344	686	654
yoY variance (cb)		-11,3%		0,6%		-5,6%		-6,3%		-1,5%		-3,9%		-4,7%	
Equipment sales	1.07	21	24	21	30	42	54	23	26	30	31	54	58	96	112
yoY variance (cb)		15,4%		42,2%		28,8%		13,2%		2,1%		6,9%		16,5%	
Other revenues	1.08	10	9	8	9	18	18	13	9	11	9	24	18	42	36
yoY variance (cb)		-6,1%		8,8%		0,7%		-32,5%		-17,8%		-26,0%		-14,5%	
Revenues by country															
Revenues		1 389	1 488	1 359	1 555	2 748	3 043	1 474	1 652	1 548	1 687	3 022	3 338	5 770	6 381
Sonatel Subgroup (1) (2)		436	479	433	500	868	978	465	523	485	533	950	1 056	1 819	
o/w Senegal		186	187	179	193	365	381	192	194	198	199	391	393	756	
o/w Mali		155	167	154	173	309	340	160	181	160	173	320	354	629	
o/w Guinea		86	104	88	112	174	216	98	126	110	135	209	261	382	
Ivory Coast Subgroup (3)		319	347	314	363	633	710	335	380	357	381	692	761	1 325	1 471
o/w Ivory Coast		222	233	215	241	437	474	229	248	243	246	472	494	909	968
o/w Burkina Faso		85	98	86	105	171	203	91	114	98	114	189	227	360	431
Egypt		207	220	200	229	406	449	227	252	233	259	460	511	866	960
Morocco		151	154	145	160	296	314	160	173	167	173	327	346	622	660
Jordan (1)		90	94	92	97	182	190	97	102	99	105	196	207	378	
Cameroon		80	89	79	97	159	185	83	98	87	100	170	198	329	383
Democratic Republic of Congo (DRC)		69	63	61	67	130	131	68	77	72	83	140	160	271	290
Others (4)		50	57	50	56	100	113	54	62	62	69	117	132	217	245
Eliminations		(12)	(14)	(15)	(14)	(27)	(28)	(14)	(15)	(14)	(17)	(29)	(32)	(56)	(60)
EBITDAaL	1.15					898	1 051					1 041	1 214	1 939	2 265
% of revenues						32,7%	34,5%					34,4%	36,4%	33,6%	35,5%
eCAPEX	1.20					434	525					592	540	1 025	1 064
% of revenues						15,8%	17,2%					19,6%	16,2%	17,8%	16,7%

(1) Data not disclosed : data not yet released by the legal entity.

(2) Sonatel Subgroup: Senegal, Mali, Guinea, Guinea-Bissau and Sierra Leone.

(3) Ivory Coast Subgroup: Ivory Coast, Burkina Faso and Liberia.

(4) Mainly Botswana, Madagascar, Central African Republic (CAR).



AFRICA & MIDDLE EAST operational KPIs

(accesses in thousands)	Glossary	2020				2021			
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21

Mobile KPIs

Customer base

Mobile accesses (excl. MVNOs) - by type of billing	2.20	123 434	123 516	126 368	128 351	130 893	132 192	134 269	135 388
Contract	2.21	5 723	5 793	6 107	6 424	6 701	6 979	7 154	7 332
M2M	2.23	201	206	234	245	273	306	337	368
Excluding M2M		5 522	5 587	5 873	6 179	6 428	6 672	6 817	6 964
Prepaid	2.22	117 711	117 723	120 261	121 927	124 192	125 214	127 115	128 056
Mobile accesses (excl. MVNOs) - by country	2.20	123 434	123 516	126 368	128 351	130 893	132 192	134 269	135 388
Sonatel Subgroup (1)		32 666	32 745	34 393	35 453	36 875	37 298	37 578	
Senegal		9 936	9 903	10 345	10 595	10 712	10 961	11 064	
Mali		11 600	11 796	12 197	12 318	13 185	12 986	12 636	
Guinea		7 978	7 910	8 172	8 504	8 960	8 984	8 954	
Guinea Bissau		674	719	760	802	874	975	1 037	
Sierra Leone		2 479	2 418	2 919	3 235	3 144	3 392	3 887	
Ivory Coast Subgroup		24 617	24 878	24 956	25 693	26 727	27 376	27 497	28 115
Ivory Coast		13 891	14 216	13 970	14 467	14 817	15 052	15 130	15 426
Burkina Faso		8 989	9 141	9 403	9 594	10 231	10 628	10 634	10 899
Liberia		1 737	1 521	1 583	1 633	1 678	1 695	1 733	1 790
Egypt		28 130	27 601	27 711	27 501	27 546	26 835	26 876	27 052
Morocco		12 564	12 446	12 506	13 304	13 349	13 616	14 837	13 897
Jordan (1)		2 052	2 009	2 128	2 099	2 107	2 140	2 247	
Cameroon		8 431	8 522	9 194	9 262	9 462	9 493	9 384	9 937
Democratic Republic of Congo (DRC)		10 674	11 095	11 096	10 495	10 339	10 910	11 131	11 452
Botswana		1 368	1 337	1 348	1 408	1 431	1 467	1 532	1 601
Madagascar		2 212	2 152	2 281	2 364	2 285	2 271	2 341	2 463
Central African Republic (CAR)		720	730	756	770	772	786	845	936

Fixed KPIs

Customer base

Fixed accesses	2.30	2 125	2 277	2 411	2 542	2 645	2 712	2 781	2 878
Fixed broadband accesses	2.32	1 295	1 441	1 582	1 712	1 792	1 867	1 952	2 054
Egypt		333	357	385	398	421	420	425	430
Sonatel Subgroup (1)		235	269	290	307	330	363	404	
Ivory Coast Subgroup		125	140	155	190	179	189	199	223
Jordan (1)		285	297	310	334	348	361	370	
Others		317	378	442	484	513	534	554	584
Fixed narrowband accesses	2.32	830	836	829	829	854	845	829	823
Sonatel Subgroup (1)		212	215	221	228	236	243	250	255
Ivory Coast Subgroup		265	265	261	255	273	264	252	255
Jordan (1)		353	356	348	346	345	338	327	314
FTTH									
FTTH homes connectable	2.41	1 077	1 206	1 366	1 560	1 698	1 901	2 107	2 353

(1) Data not disclosed : data not yet released by the legal entity.



ENTERPRISE financial KPIs

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Revenues		1 918	1 934	1 990	1 925	3 908	3 859	1 931	1 898	2 074	2 050	4 006	3 948	7 914	7 807
yoy variance (cb)		0,8%	-3,3%			-1,3%		-1,7%		-1,2%		-1,4%		-1,4%	
Fixed only services	1.04	992	974	994	984	1 986	1 958	971	952	993	942	1 964	1 893	3 950	3 851
yoy variance (cb)		-1,8%	-1,0%			-1,4%		-2,0%		-5,2%		-3,6%		-2,5%	
o/w voice		328	307	323	326	650	632	313	303	322	302	635	605	1 285	1 237
yoy variance (cb)		-6,5%	1,0%			-2,8%		-3,4%		-6,0%		-4,7%		-3,8%	
o/w data		664	667	672	658	1 335	1 326	658	649	671	639	1 329	1 289	2 664	2 614
yoy variance (cb)		0,5%	-2,0%			-0,7%		-1,3%		-4,8%		-3,0%		-1,9%	
IT & integration services	1.05	690	737	758	738	1 448	1 475	737	734	830	877	1 568	1 611	3 015	3 086
yoy variance (cb)		6,9%	-2,6%			1,9%		-0,5%		5,6%		2,7%		2,3%	
Mobile	1.03	237	223	238	203	475	426	223	213	251	231	474	444	949	870
yoy variance (cb)		-5,8%	-14,8%			-10,3%		-4,6%		-7,9%		-6,4%		-8,3%	
Mobile only services	1.03	181	166	187	162	368	327	174	159	185	163	360	322	727	649
yoy variance (cb)		-8,6%	-13,4%			-11,0%		-8,4%		-12,3%		-10,4%		-10,7%	
Wholesale	1.06	10	10	8	11	18	21	8	11	8	13	16	24	34	45
yoy variance (cb)		0,5%	43,9%			20,1%		30,6%		63,8%		46,7%		33,0%	
Equipment sales	1.07	46	48	43	30	89	77	40	42	58	56	98	98	187	175
yoy variance (cb)		3,9%	-31,7%			-13,3%		4,8%		-3,8%		-0,3%		-6,5%	
Other revenues	1.08	0	0	0	0	0	0	0	0	0	0	0	0	0	0
yoy variance (cb)		0,0%	0,0%			0,0%		0,0%		0,0%		0,0%		0,0%	
EBITDAaL	1.15					578	471					624	552	1 202	1 023
% of revenues						14,8%	12,2%					15,6%	14,0%	15,2%	13,1%
eCAPEX	1.20					200	174					203	165	403	339
% of revenues						5,1%	4,5%					5,1%	4,2%	5,1%	4,3%



ENTERPRISE financial KPIs

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Revenues		1 900	1 907	1 889	1 932	3 789	3 840	1 891	1 864	2 038	2 053	3 929	3 918	7 718	7 757
yoY variance (cb)			0,4%		2,3%		1,3%		-1,4%		0,7%		-0,3%		0,5%
Fixed only services	1.04	953	918	968	916	1 921	1 834	948	899	947	900	1 895	1 799	3 816	3 633
yoY variance (cb)			-3,7%		-5,3%		-4,5%		-5,2%		-5,0%		-5,1%		-4,8%
o/w voice		303	288	323	281	626	569	302	268	303	269	605	537	1 230	1 106
yoY variance (cb)			-4,9%		-12,9%		-9,0%		-11,3%		-11,2%		-11,2%		-10,1%
o/w data		650	630	645	636	1 296	1 265	646	631	644	630	1 290	1 262	2 586	2 527
yoY variance (cb)			-3,2%		-1,5%		-2,4%		-2,3%		-2,1%		-2,2%		-2,3%
IT & integration services	1.05	723	769	718	796	1 442	1 565	730	745	859	885	1 590	1 630	3 032	3 195
yoY variance (cb)			6,4%		10,8%		8,6%		2,1%		2,9%		2,5%		5,4%
Mobile	1.03	223	220	203	220	426	440	213	220	231	269	444	489	870	929
yoY variance (cb)			-1,3%		8,7%		3,4%		3,5%		16,1%		10,1%		6,8%
Mobile only services	1.03	163	157	160	161	324	318	159	154	161	164	320	318	644	636
yoY variance (cb)			-3,9%		0,7%		-1,6%		-3,1%		1,6%		-0,7%		-1,2%
Wholesale	1.06	10	12	11	10	21	21	11	10	13	11	24	21	45	42
yoY variance (cb)			19,1%		-15,6%		0,3%		-8,1%		-18,7%		-13,8%		-7,3%
Equipment sales	1.07	50	52	31	49	81	101	42	56	57	94	99	150	180	250
yoY variance (cb)			3,2%		59,3%		24,6%		31,1%		65,2%		50,6%		39,0%
Other revenues	1.08	0	0	0	0	0	0	0	0	0	0	0	0	0	0
yoY variance (cb)			0,0%		0,0%		0,0%		0,0%		0,0%		0,0%		0,0%
EBITDAaL	1.15					486	484					572	486	1 058	970
% of revenues						12,8%	12,6%					14,6%	12,4%	13,7%	12,5%
eCAPEX	1.20					170	157					165	162	336	318
% of revenues						4,5%	4,1%					4,2%	4,1%	4,3%	4,1%



ENTERPRISE operational KPIs

(accesses in thousands)	Glossary	2020				2021			
		1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21

Mobile KPIs

Customer base

Mobile accesses (excl. MVNOs)	2.20	12 856	12 875	13 021	13 287	13 394	13 254	13 421	13 645
Contract	2.21	12 856	12 875	13 021	13 287	13 394	13 254	13 421	13 645
M2M	2.23	9 961	9 943	10 086	10 279	10 303	10 167	10 309	10 503
Excluding M2M		2 895	2 932	2 935	3 009	3 091	3 087	3 112	3 141
Prepaid	2.22	0	0	0	0	0	0	0	0

Fixed KPIs

Customer base - France

Fixed accesses	2.30	1 489	1 467	1 442	1 404	1 361	1 325	1 294	1 277
Fixed broadband accesses	2.32	248	246	244	241	238	236	235	251
Fixed narrowband accesses	2.36	1 241	1 220	1 199	1 163	1 123	1 088	1 060	1 026
IP VPN accesses		305	305	306	307	306	304	302	299
XoIP offers	2.50	94	95	94	98	99	101	102	104
Customer base - Worldwide		363	360	360	366	355	352	351	345
IP VPN accesses									



INTERNATIONAL CARRIER & SHARED SERVICES

(in millions of euros)	Glossary	2020													
		1Q19cb	1Q20	2Q19cb	2Q20	1H19cb	1H20	3Q19cb	3Q20	4Q19cb	4Q20	2H19cb	2H20	FY19cb	FY20
Revenues		371	374	375	355	746	728	373	352	375	370	748	722	1 495	1 450
<i>yoy variance (cb)</i>		0,7%		-5,4%		-2,4%		-5,7%		-1,4%		-3,6%		-3,0%	
Wholesale	1.06	274	271	269	259	543	530	269	250	265	259	534	508	1 077	1 038
<i>yoy variance (cb)</i>		-0,9%		-3,8%		-2,4%		-7,2%		-2,4%		-4,8%		-3,6%	
Other revenues	1.08	96	103	107	96	203	199	104	102	110	111	214	213	418	412
<i>yoy variance (cb)</i>		6,6%		-10,4%		-2,4%		-1,9%		0,8%		-0,5%		-1,4%	
EBITDAaL	1.15					(183)	(179)					(93)	(65)	(276)	(244)
% of revenues						-24,5%	-24,6%					-12,4%	-9,0%	-18,5%	-16,9%
eCAPEX	1.20					73	123					55	10	128	133
% of revenues						9,8%	16,9%					7,4%	1,3%	8,6%	9,2%



INTERNATIONAL CARRIER & SHARED SERVICES

(in millions of euros)	Glossary	2021													
		1Q20cb	1Q21	2Q20cb	2Q21	1H20cb	1H21	3Q20cb	3Q21	4Q20cb	4Q21	2H20cb	2H21	FY20cb	FY21
Revenues		374	364	355	379	729	743	353	392	372	381	726	772	1 454	1 515
<i>yoy variance (cb)</i>		-2,5%		6,7%		2,0%		10,8%		2,3%		6,4%		4,2%	
Wholesale	1.06	272	255	260	267	532	522	252	270	261	264	513	534	1 045	1 056
<i>yoy variance (cb)</i>		-6,3%		2,8%		-1,9%		7,3%		1,0%		4,1%		1,0%	
Other revenues	1.08	101	109	95	112	196	221	102	122	111	117	213	239	409	460
<i>yoy variance (cb)</i>		7,8%		17,4%		12,4%		19,6%		5,2%		12,1%		12,3%	
EBITDAaL	1.15					(148)	(182)					(38)	(55)	(185)	(237)
% of revenues						-20,2%	-24,5%					-5,2%	-7,1%	-12,7%	-15,6%
eCAPEX	1.20					110	110					(19)	133	91	243
% of revenues						15,0%	14,8%					-2,6%	17,2%	6,2%	16,0%